

# **Making Sense of Construction Improvement**



**Stuart D. Green**

# Making Sense Of Construction Improvement

**Illinois**



## **Making Sense Of Construction Improvement:**

**Making Sense of Construction Improvement** Stuart D. Green, 2011-04-08 The book sets out deliberately to challenge the current construction improvement debate and the way in which it is conducted It confronts the supposedly neutral nature of construction best practice and demonstrates that the advocated recipes seldom stand up to critical scrutiny It further argues that commonly accepted components of best practice such as lean construction partnering and collaborative working rarely live up to the claims made on their behalf Such recipes invariably suffer from definitional vagueness and are constantly reinterpreted to suit the needs of different audiences Making Sense of Construction Improvement argues that construction sector improvement techniques cannot be understood in terms of their substantive content and are best understood in terms of the rhetoric within which they are presented The author also contends that the persuasiveness of such recipes depends upon the extent to which practitioners can adopt them for the purposes of making sense of the changes they observe happening around them To be accepted as best practice construction improvement techniques must also resonate with broader agendas of socio technological change The author charts how the best practice debate has developed from the aftermath of the Second World War through to the election of David Cameron's coalition government in 2010 Attention is given to the way in which the improvement debate throughout the 1960s and 70s was shaped by the broader aspirations of the post war social consensus and the associated desire for a centrally planned economy Attention thereafter is given to the way the construction sector was radically re shaped by the advent of the enterprise culture The privatisation of the sector's client base coupled with the withdrawal of the state as a provider of mass housing caused a significant and long lasting shift in the construction landscape Private sector clients similarly experienced extensive downsizing while outsourcing their procurement capabilities Such strategies were frequently justified by mobilising the rhetoric of business process re engineering BPR Contracting firms simultaneously faced unpredictable workloads and increasing market competition In response the sector at large chose to base their competitive advantage on leanness and agility Hence the emergence of the hollowed out firm as the dominant form of organising These structural trends combined to provide the backcloth to the industry improvement agenda throughout the 1980s and 1990s Making Sense of Construction Improvement argues that the popularity of improvement recipes such as partnering collaborative working and integrated teams can be understood as strategies for overcoming the loss of control associated with downsizing and outsourcing In contrast to other textbooks Making Sense of Construction Improvement does not offer advice on how to manage construction projects more effectively the aim is rather to understand the forces which have shaped the construction sector improvement agenda over time

**Making Sense of Construction Improvement** Stuart Green, 2023-12-15 Making Sense of Construction Improvement provides a critical evaluation of the construction improvement debate from the end of the Second World War through to the modern era The book offers unique insights into the way the UK construction sector is continuously shaped

and re shaped in accordance with changes in the prevailing political economy This second edition brings the book up to date by including coverage of key trends from 2010 2023 The book has been substantially revised and reworked to include new material relating to the age of austerity and the subsequent period of political uncertainty initiated by the Brexit referendum Changes in the political economy are positioned alongside the rise of the sustainability agenda and the advent of zero carbon Particular attention is paid to the ongoing skills crisis and the over hyped advocacy of modern methods of construction MMC as the latest supposed panacea of industry improvement Coverage includes the Farmer 2016 report Modernise or Die and the Construction Playbook HM Government 2020 However perhaps the most important addition is a focus on the Grenfell Disaster 2017 and the subsequent revelations from the public enquiry Further intermediate milestones include Building a Safer Future Hackitt 2018 and the Construction Sector Deal HM Government 2018 The emerging consensus points towards a systemic failure involving not only the construction sector but also the entire system of regulation and compliance Tracing the failings back over time and scrutinising the role played by previous generations of policymakers Stuart Green ultimately argues that Grenfell was a disaster entirely foretold The insightful and critical analysis of the industry contained within these pages is essential and timely reading for anyone who wants to understand how the construction sector arrived at where it is today and with that knowledge give further thought to where it might go next

*Potential for Construction Industry Improvement* Stuart D. Anderson, Richard L. Tucker, 1990     **Decennial Edition of the American Digest**, 1920     *Second Decennial Edition of the American Digest*, 1920     *Research Publication* Colorado. General Assembly. Legislative Council, 1963     **Opinions of the Attorney General of Ohio** Ohio. Attorney General's Office, 1915     Improvement Bulletin, 1897     **A Process Model for Integrated Design and Construction** George Andrew Elvin, 1998     **The Economics of Railroad Construction** Walter Loring Webb, 1912     **Municipal Corporation Cases Annotated** Thomas Johnson Michie, 1904     Introduction to American Law Timothy Walker, 1874     *A Treatise on the Law of Railroads: Government control, location, construction* Byron Kosciusko Elliott, William Frederick Elliott, 1907     **Labor Laws of the State of Illinois, Including All Mining Laws, as Amended and in Force on and After July 1, 1909** Illinois, 1909

**Mississippi Reports ... Being Cases Argued and Decided in the Supreme Court of Mississippi** Mississippi. Supreme Court, 1918     *Judicial and Statutory Definitions of Words and Phrases*, 1914     **Workmen's Compensation Cases**, 1902     *Workmen's Compensation Cases* R. M. Minton-Senhouse, 1902

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*Workmen's Compensation Cases* Robert Metcalfe Minton-Senhouse, Alfred Henry Ruegg, Francis Joseph Coltman, 1903 Being reports of cases decided under the Workmen s compensation act principally taken from the Times law reports

**The Pacific Reporter** ,1928

## **Making Sense Of Construction Improvement** Book Review: Unveiling the Power of Words

In a global driven by information and connectivity, the ability of words has are more evident than ever. They have the capacity to inspire, provoke, and ignite change. Such may be the essence of the book **Making Sense Of Construction Improvement**, a literary masterpiece that delves deep to the significance of words and their affect our lives. Compiled by a renowned author, this captivating work takes readers on a transformative journey, unraveling the secrets and potential behind every word. In this review, we will explore the book is key themes, examine its writing style, and analyze its overall impact on readers.

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