

THIRD EDITION



MASTERING THE REQUIREMENTS PROCESS

GETTING REQUIREMENTS RIGHT



SUZANNE ROBERTSON • JAMES ROBERTSON

Mastering The Requirements Process Getting Requirements Right

Karin Nielsen-Saines



Mastering The Requirements Process Getting Requirements Right:

Mastering the Requirements Process Suzanne Robertson, James Robertson, 2012-08-06 If the purpose is to create one of the best books on requirements yet written the authors have succeeded Capers Jones Software can solve almost any problem The trick is knowing what the problem is With about half of all software errors originating in the requirements activity it is clear that a better understanding of the problem is needed Getting the requirements right is crucial if we are to build systems that best meet our needs We know beyond doubt that the right requirements produce an end result that is as innovative and beneficial as it can be and that system development is both effective and efficient Mastering the Requirements Process Getting Requirements Right Third Edition sets out an industry proven process for gathering and verifying requirements regardless of whether you work in a traditional or agile development environment In this sweeping update of the bestselling guide the authors show how to discover precisely what the customer wants and needs in the most efficient manner possible Features include The Volere requirements process for discovering requirements for use with both traditional and iterative environments A specification template that can be used as the basis for your own requirements specifications Formality guides that help you funnel your efforts into only the requirements work needed for your particular development environment and project How to make requirements testable using fit criteria Checklists to help identify stakeholders users non functional requirements and more Methods for reusing requirements and requirements patterns New features include Strategy guides for different environments including outsourcing Strategies for gathering and implementing requirements for iterative releases Thinking above the line to find the real problem How to move from requirements to finding the right solution The Brown Cow model for clearer viewpoints of the system Using story cards as requirements Using the Volere Knowledge Model to help record and communicate requirements Fundamental truths about requirements and system development

[Mastering the Requirements Process](#) James Robertson, Suzanne Robertson, Adrian Reed, 2024-09-25 One of the joys of product development whether it be software service or hardware is getting it right The way to get it right is to uncover the real business problem and to write the requirements for the solution that best solves that problem Without the right requirements it is impossible to build the right solution Mastering the Requirements Process Fourth Edition gives you an industry proven process for getting to the essence of the business problem and then writing unambiguous and testable requirements for its solution This fourth edition is an almost complete rewrite that brings requirements discovery into today s world it is the book for today s business analyst Product owners and project leaders will also find it valuable as it explains how to discover precisely what the customer needs and wants and to do it effectively in any business or project environment The book tells you how to Use the Volere requirements process to discover requirements in both traditional and agile environments Incorporate off the shelf OTS solutions into your requirements discovery Use artificial intelligence AI as part of your requirements discovery and as part of your business solution Use quickly sketched

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on research about standard RE procedures and approaches combined with LMS basic knowledge and LMS best practice experiences The resulting reference architecture particularly its frameworks and questionnaires are tested prototypically in the real life instance of a polytechnic school the Technikerschule Augsburg TA and delivers outstanding results

Handbook of Software Engineering Sungdeok Cha, Richard N. Taylor, Kyochul Kang, 2019-02-11 This handbook provides a unique and in depth survey of the current state of the art in software engineering covering its major topics the conceptual genealogy of each subfield and discussing future research directions Subjects include foundational areas of software engineering e.g software processes requirements engineering software architecture software testing formal methods software maintenance as well as emerging areas e.g self adaptive systems software engineering in the cloud coordination technology Each chapter includes an introduction to central concepts and principles a guided tour of seminal papers and key contributions and promising future research directions The authors of the individual chapters are all acknowledged experts in their field and include many who have pioneered the techniques and technologies discussed Readers will find an authoritative and concise review of each subject and will also learn how software engineering technologies have evolved and are likely to develop in the years to come This book will be especially useful for researchers who are new to software engineering and for practitioners seeking to enhance their skills and knowledge

Managing Projects in a World of People, Strategy and Change Darren Dalcher, 2018-09-03 Project management is at a crossroads There is a pressing need to rethink the approaches used in initiating managing and governing projects programmes and change initiatives The aim of this book is to progress the dialogue around project practice by shifting the focus from instrumental methods and prescriptive techniques towards a context sensitive consideration of people strategy and change Projects are initiated to deliver agreed outputs that can be translated into meaningful outcomes capable of satisfying the wishes and expectations for improvement and development Yet people strategy and change which are largely ignored by the conventional bodies of knowledge are clearly central to the sustainable and enduring success of projects efforts and initiatives The volume brings together some of the best writing by leading authorities on key topics including trust ethics people psychology requirements project performance audits uncertainty anti fragility strategic initiatives governance change management and commercial management The collection offers an invaluable new resource for informed managers looking to engage with the latest thinking and research

Product-Focused Software Process Improvement Pekka Abrahamsson, Andreas Jedlitschka, Anh Nguyen Duc, Michael Felderer, Sousuke Amasaki, Tommi Mikkonen, 2016-11-15 This book constitutes the proceedings of the 17th International Conference on Product Focused Software Process Improvement PROFES 2016 held in Trondheim Norway in November 2016 The 24 revised full papers presented together with 21 short papers 1 keynote 3 invited papers 5 workshop papers 2 doctoral symposium papers and 6 tutorials were carefully reviewed and selected from 82 submissions The papers are organized in topical sections on Early Phases in Software Engineering Organizational Models Architecture Methods and

Tools Verification and Validation Process Improvement Speed and Agility in System Engineering Requirements and Quality Process and Repository Mining Business Value and Benefits Emerging Research Topics and Future of Computing

Proceedings of 19th Iberian Conference on Information Systems and Technologies (CISTI 2024) Álvaro Rocha, Francisco J. García-Peñalvo, Ramiro Gonçalves, Alicia García-Holgado, Fernando Moreira, 2026-02-16 This book gathers the peer reviewed papers presented at the 19th Iberian Conference on Information Systems and Technologies CISTI 2024 held at the University of Salamanca Spain from June 25 to 28 2024 CISTI is a leading international forum that brings together academics researchers practitioners and industry professionals to exchange insights on the latest advances and applications of information systems and technologies The conference highlights not only cutting edge research but also practical case studies bridging the gap between theoretical innovation and real world implementation The contributions span a wide range of thematic areas including organizational models knowledge management software engineering networks and mobility human centered computing health informatics educational technologies and construction engineering This book offers a reliable reference for researchers and postgraduate students while also serving as a practical resource for professionals and decision makers seeking to harness digital technologies to address organizational educational and societal challenges It reflects the role of information systems as a key driver of innovation and sustainable development in the digital age

Achieve Business Analysis Certification Klaus Nielsen, 2016-03-01 This unique and easy to use exam study guide is the most comprehensive and cost effective on the market for business analysis certification It covers the exam content of the PMI Professional in Business Analysis PMI PBA the Certified Business Analysis Professional CBAP from the IIBA and the Certified Professional for Requirements Engineering CPRE Foundation Level from the IREB Achieve Business Analysis Certification used in conjunction with the Body of Knowledge guides published by PMI and the IIBA provides everything needed to achieve BA certification on the first try and a level of knowledge that will set users of this guide apart from the crowd

Business Analysis and Leadership Penny Pullan, James Archer, 2013-09-03 21st century organizations across all sectors and of all types have to cope with an international marketplace where change is frequent and customer expectations continue to rise The work of business analysis professionals is crucial if organizations are to succeed and grow If change programmes are to be successful stakeholder engagement and situation analysis are vital and to achieve this senior business people need to display competence in a range of areas not least of which include the ability to challenge lead and influence Business Analysis and Leadership is for anyone involved in business analysis working in any organization worldwide from financial services to charities government to manufacturing It takes the reader beyond standard textbooks full of techniques and tools advising on how to lead and gain credibility throughout the organization It will help you with the tricky role of working with people from the shop floor to board directors and give readers the confidence to challenge the easy way forward and point out what will really work in practice This inspirational book consists of contributions from leading thinkers

and practitioners in business analysis from around the world Their case studies practical advice and downloadable appendices will help the reader to develop leadership skills and become an outstanding catalyst for change

Moving Integrated Product Development to Service Clouds in the Global Economy J. Stjepandić, 2014-09-23 The theory of concurrent engineering is based on the concept that the different phases of a product lifecycle should be conducted concurrently and initiated as early as possible within the product creation process Concurrent engineering is important in many industries including automotive aerospace shipbuilding consumer goods and environmental engineering as well as in the development of new services and service support This book presents the proceedings of the 21st ISPE Inc International Conference on Concurrent Engineering held at Beijing Jiaotong University China in September 2014 It is the first volume of a new book series Advances in Transdisciplinary Engineering The title of the CE2014 conference is Moving Integrated Product Development to Service Clouds in the Global Economy which reflects the variety of processes and methods which influence modern product creation After an initial first section presenting the keynote papers the remainder of the book is divided into 11 further sections with peer reviewed papers product lifecycle management PLM knowledge based engineering KBE cloud approaches 3 D printing applications design methods educational methods and achievements simulation of complex systems systems engineering services as innovation and science sustainability and recent research on open innovation in concurrent engineering The book will be of interest to CE researchers practitioners from industry and public bodies and educators alike

Design Thinking for Software Engineering Jennifer Hehn, Daniel Mendez, Walter Brenner, Manfred Broy, 2022-02-13 This book explores the possibility of integrating design thinking into today's technical contexts Despite the popularity of design thinking in research and practice this area is still too often treated in isolation without a clear consistent connection to the world of software development The book presents design thinking approaches and experiences that can facilitate the development of software intensive products and services It argues that design thinking and related software engineering practices including requirements engineering and user centric design UX approaches are not mutually exclusive Rather they provide complementary methods and tools for designing software intensive systems with a human centric approach Bringing together prominent experts and practitioners to share their insights approaches and experiences the book sheds new light on the specific interpretations and meanings of design thinking in various fields such as engineering management and information technology As such it provides a framework for professionals to demonstrate the potential of design thinking for software development while offering academic researchers a roadmap for further research

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