

CASE STUDY 1. FREIGHT OVERCHARGING

COMPANY BACKGROUND

Argentinian subsidiary of a German parent manufactures and distributes industrial machinery products with annual revenues of \$84 million.

FINDINGS

Operations had requested that Internal Audit make a detailed review of Transport charges.

Internal Audit performed a detailed review of the Company's database including an analysis of the charges paid with deal by customer, volume and route of the machinery which was transported. The review resulted in the discovery of significant variations in the expenses incurred by the Company in freight. The review revealed the following:

- The excessive amount of kilometers charged. The freight supplier was billing distances in accordance with a pre-determined table. The amounts charged per kilometer and distance coincided with the table. Company personnel satisfactorily reconciled vendor invoices with the amount of kilometers charged as per the table. Internal Audit checked the distances with amounts as per guidelines issued by the government. These revealed distances as per the table far in excess of those set out in the governmental guidelines. For example, the driving distance according to the table for the journey from Buenos Aires to Rosario was 645 km, whereas the actual distance was 298km, a difference which represented an overcharge of 116%.
- The freight vendor was charging for additional routes. For example, the vendor had 2 deliveries on the route which started at point A and had drop-offs at points B and C, but he charged the full routes from A to B and A to C, even though he had made only one trip. This was in violation of the contractual agreement between the vendor and the Company.
- The vendor was charging round trips, even though the vehicles returned empty, also in violation of the agreement between the vendor and the Company.

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Table of Contents Internal Audit Example Case Studies

1. Understanding the eBook Internal Audit Example Case Studies
 - The Rise of Digital Reading Internal Audit Example Case Studies
 - Advantages of eBooks Over Traditional Books
2. Identifying Internal Audit Example Case Studies
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Internal Audit Example Case Studies
 - User-Friendly Interface
4. Exploring eBook Recommendations from Internal Audit Example Case Studies
 - Personalized Recommendations
 - Internal Audit Example Case Studies User Reviews and Ratings
 - Internal Audit Example Case Studies and Bestseller Lists

5. Accessing Internal Audit Example Case Studies Free and Paid eBooks
 - Internal Audit Example Case Studies Public Domain eBooks
 - Internal Audit Example Case Studies eBook Subscription Services
 - Internal Audit Example Case Studies Budget-Friendly Options
6. Navigating Internal Audit Example Case Studies eBook Formats
 - ePub, PDF, MOBI, and More
 - Internal Audit Example Case Studies Compatibility with Devices
 - Internal Audit Example Case Studies Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Internal Audit Example Case Studies
 - Highlighting and Note-Taking Internal Audit Example Case Studies
 - Interactive Elements Internal Audit Example Case Studies
8. Staying Engaged with Internal Audit Example Case Studies
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Internal Audit Example Case Studies
9. Balancing eBooks and Physical Books Internal Audit Example Case Studies
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Internal Audit Example Case Studies
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Internal Audit Example Case Studies
 - Setting Reading Goals Internal Audit Example Case Studies
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Internal Audit Example Case Studies
 - Fact-Checking eBook Content of Internal Audit Example Case Studies
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
14. Embracing eBook Trends
- Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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