

# PROJECT EXECUTION PLAN

## 1. OBJECTIVES

The objectives of this guideline are:

- To provide a standard template for Project Execution Plans (PEP);
- To identify the critical items which need to be included in all PEPs;
- To show how the PEP can be used as an organising structure for all project plans;
- To ensure that the key issues of value enhancement and risk management are properly addressed in the PEP.

The document is written as a guideline and therefore represents a recommended standard methodology which needs to be adapted to the specific PROJECT. Individual projects may deviate from, or modify, the content described here wherever such deviations can be justified.

## 2. SCOPE OF THE PROJECT EXECUTION PLAN (PEP)

A PEP should reflect as much as possible the generally accepted Project Management Best Practices – see for instance the PMP® handbook.

The PEP is the primary document which defines how the project will be undertaken. It is a companion document to the Field Development Plan (FDP), which defines what the COMPANY are trying to achieve.

The PEP details the specific activities, resources and organization to be applied, demonstrates how the project's quality and HSE requirements will be achieved, and how the project objectives will be met by the proposed method of execution.

The PEP represents a key deliverable for the Project's Sanction Gate.

A PEP is structured to include a number of formal, stand-alone plans for particular areas of project process, e.g. HSE Management Plan, Quality Plan, Value Management Plan etc.. The typical PEP contents listing are provided in the Annex and include references to such plans and a proposal for a list of their contents. It is expected that the PEP will provide simple reference to these formal plans by document number, and that (other than perhaps a philosophical overview) details of the plans will not be repeated within the body of the PEP.

The latest revision of these individual plans will therefore always be applicable.

The PEP will therefore act as a guidebook to how the project will be managed, providing the necessary signposts towards other associated documents. The PEP need not itself be a large document.

The plan for a particular project process may have to be tailored to the phase or to the project element (e.g. the quality plan for onshore activities may differ in specific details from the quality plan for offshore activities). Care must therefore be taken to ensure that there is conformity and lack of conflict between PEPs for sub-projects and sub-elemental areas of a project. The high level, over-arching PEP for the complete project should be the governing document and always take precedence.

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