



## Benchmarking Best Practices In Maintenance Management

Benchmarking, correctly done, can cure weaknesses in a company's operations. Incorrectly done, it can undermine an organization's position in the marketplace.

By  
Terry Wireman,  
Senior Industry Analyst  
GenesisSolutions

A buzzword that has been getting a lot of attention recently is *benchmarking*. What is benchmarking? Is it a tool or just another program of the month? In reality, benchmarking is what you choose to make it. It can be a competitive tool--a cure--or a program that will damage your company's competitive position--a curse.

### The benchmarking process

Benchmarking opportunities are uncovered when a company conducts an analysis of its current policies and practices. Benefits are gained by following a disciplined process, composed of 10 steps:

1. Conduct an internal audit of a process or processes.
2. Highlight potential areas for improvement.
3. Do research to find 3 or 4 companies with superior processes in the areas identified for improvement.
4. Contact those companies and obtain their cooperation for benchmarking.
5. Develop a "pre-visit" questionnaire highlighting the identified areas for improvement.
6. Perform the site visits to the (3 or 4) partners.
7. Perform a "gap analysis" on the data gathered compared to your company's current performance.
8. Develop a plan for implementing the improvements.
9. Facilitate the improvement plan.
10. Start the benchmarking process over again.

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**Benchmarking Best Practices in Maintenance Management** Terry Wireman,2005 This is the Book and CD ROM combination version of this popular title Provides a clear concise benchmarking methodology Clearly explains and interprets the most current maintenance benchmarks Contains a benchmarking database from more than 100 companies Features current maintenance asset management philosophies Includes a new chapter on benchmarking theory Offers more information on self analysis

**Benchmarking Best Practices for Maintenance, Reliability and Asset Management** Terry Wireman,2014-08-22 Updated to account for ISO 55000 this best selling book now includes an overview of this seminal and long awaited standard and identifies the specific points where ISO 55000 will impact Maintenance and Reliability New graphics to enhance the texts main points have been added throughout As with past editions the third edition provides a logical step by step methodology that will enable any company to properly benchmark its maintenance function It presents an overview of the benchmarking process a detailed form for surveying and grading maintenance management and a database of the results of more than 100 companies that have used this survey Widely used this work has proven to be an invaluable planning guide and on the job reference for maintenance managers plant engineers operations managers and plant managers

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**Maintenance Benchmarking and Best Practices** Ralph W. Peters,2010-06-14 Over the past decade companies have redirected their maintenance operational focus from internal cost cutting to profit maximization This approach is referred to as profit centered maintenance Peters provides maintenance supervisors and managers with a benchmarking best practices road map called the Maintenance Operations Scoreboard The Scoreboard will allow maintenance managers to a determine and quantify benefits and savings b improve craft productivity and c define a strategy to improve efficiency and productivity These things are at the heart of a successful Profit Centered Maintenance organization The author devised Maintenance

Operations Scoreboard is used to perform over 200 maintenance evaluations in over 5 000 profit centered maintenance organizations For example at Honda of America it was used extensively to direct maintenance strategy It was later translated into Japanese for presentation to key Japanese executives Another excellent example is Boeing Commercial Aircraft Inc Boeing combined elements from this same Scoreboard with their company wide maintenance goals to develop The Boeing Scoreboard for Maintenance Excellence Over 60 facility maintenance work units at region group and team levels are evaluated at on site visits using the Scoreboard criteria Maintenance Benchmarking and Best Practices Ralph Peters,2006-05-23 Over the past decade companies have redirected their maintenance operational focus from internal cost cutting to profit maximization This approach is referred to as profit centered maintenance Peters provides maintenance supervisors and managers with a benchmarking best practices road map called the Maintenance Operations Scoreboard The Scoreboard will allow maintenance managers to a determine and quantify benefits and savings b improve craft productivity and c define a strategy to improve efficiency and productivity These things are at the heart of a successful Profit Centered Maintenance organization The author devised Maintenance Operations Scoreboard is used to perform over 200 maintenance evaluations in over 5 000 profit centered maintenance organizations For example at Honda of America it was used extensively to direct maintenance strategy It was later translated into Japanese for presentation to key Japanese executives Another excellent example is Boeing Commercial Aircraft Inc Boeing combined elements from this same Scoreboard with their company wide maintenance goals to develop The Boeing Scoreboard for Maintenance Excellence Over 60 facility maintenance work units at region group and team levels are evaluated at on site visits using the Scoreboard criteria

*Maintenance Management Auditing* Anthony Kelly,2006 In this book Anthony Kelly explains the unique procedure he s developed for auditing the management of the maintenance of both productive plant and infrastructures for example of petrochemical processing installations and of vehicle fleets Case studies demonstrate the application of this procedure to comprehensive audits of several weeks duration to fingerprint audits taking perhaps a day or so and to benchmarking exercises Industrial managers absorbing the ideas and procedures presented in this book will be better able to audit for themselves their own maintenance departments or to specify such audits when they are to be undertaken by external consultants Such investigations will highlight existing problems and identify their causes a necessary process before embarking on major organizational or system change Features Extensive use of case studies Contains a structured questionnaire of over 1 000 questions that is based on the ideas and concepts of business centered maintenance Provides a template for the auditing or maintenance management departments through the aide memoir Cost Planning and Estimating for Facilities Maintenance RSMears,R.S. Means Company,1996-05-24 A comprehensive approach to maintenance and repair planning and budgeting for all major building types Facilities professionals faced with the task of providing higher quality services on smaller budgets will find guidance for evaluating and budgeting facilities operations maintaining and

repairing major building components and assembling costs into a defensible budget **PIMA's ... Papermaker** ,1997

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Control Systems Part III Management of Maintenance and Repair Strategic Planning Preventive Predictive Proactive  
Maintenance Maintenance In House versus Outsourcing Computerized Maintenance Reliability Centered Maintenance Stores  
and Parts Management Part IV Maintenance and Repair Technology Piping and Ductwork Air Moving Equipment Pumps and  
Valves Heating Equipment Cooling Equipment Air Distribution System Control Equipment Condensate Control **Chemical  
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## **Table of Contents Benchmarking Best Practices In Maintenance Management**

1. Understanding the eBook Benchmarking Best Practices In Maintenance Management
  - The Rise of Digital Reading Benchmarking Best Practices In Maintenance Management
  - Advantages of eBooks Over Traditional Books
2. Identifying Benchmarking Best Practices In Maintenance Management
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Benchmarking Best Practices In Maintenance Management
  - User-Friendly Interface
4. Exploring eBook Recommendations from Benchmarking Best Practices In Maintenance Management
  - Personalized Recommendations
  - Benchmarking Best Practices In Maintenance Management User Reviews and Ratings
  - Benchmarking Best Practices In Maintenance Management and Bestseller Lists
5. Accessing Benchmarking Best Practices In Maintenance Management Free and Paid eBooks
  - Benchmarking Best Practices In Maintenance Management Public Domain eBooks
  - Benchmarking Best Practices In Maintenance Management eBook Subscription Services
  - Benchmarking Best Practices In Maintenance Management Budget-Friendly Options
6. Navigating Benchmarking Best Practices In Maintenance Management eBook Formats
  - ePub, PDF, MOBI, and More
  - Benchmarking Best Practices In Maintenance Management Compatibility with Devices
  - Benchmarking Best Practices In Maintenance Management Enhanced eBook Features
7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Benchmarking Best Practices In Maintenance Management
  - Highlighting and Note-Taking Benchmarking Best Practices In Maintenance Management
  - Interactive Elements Benchmarking Best Practices In Maintenance Management
8. Staying Engaged with Benchmarking Best Practices In Maintenance Management

- Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Benchmarking Best Practices In Maintenance Management
9. Balancing eBooks and Physical Books Benchmarking Best Practices In Maintenance Management
- Benefits of a Digital Library
  - Creating a Diverse Reading Collection Benchmarking Best Practices In Maintenance Management
10. Overcoming Reading Challenges
- Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
11. Cultivating a Reading Routine Benchmarking Best Practices In Maintenance Management
- Setting Reading Goals Benchmarking Best Practices In Maintenance Management
  - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Benchmarking Best Practices In Maintenance Management
- Fact-Checking eBook Content of Benchmarking Best Practices In Maintenance Management
  - Distinguishing Credible Sources
13. Promoting Lifelong Learning
- Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
14. Embracing eBook Trends
- Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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