

MAKALAH

PENGEMBANGAN SDM BERBASIS KOMPETENSI

I. PENDAHULUAN

Disiplin dan profesi pengembangan SDM telah berkembang pesat, terutama di negara-negara maju. Sejarah pengembangan SDM menunjukkan bahwa pendidikan, pelatihan dan pengembangan organisasi secara umum berhubungan dengan produk sosial dan ekonomi. Pelatihan dan pengembangan SDM memiliki peran yang unik dalam sejarah profesi pengembangan SDM. Seperti kita ketahui bahwa pendidikan, pelatihan dan pengembangan baik dalam bentuk orang tua – anak, ahli – pemegang di tempat kerja, telah ada sepanjang sejarah manusia.

II. ISI

A. KOMPETENSI

Struktur organisasi tradisional yang hierarkis telah digantikan dengan struktur organisasi modern yang cenderung berbentuk datar (horizontal) dan ramping (lean) serta berbentuk jaringan (network) yang lebih memberdayakan kerja sama kelompok. Pengembangan karir lebih didasarkan pada berbagai bentuk tugas-tugas tentukan lagi urutan posisi jabatan dalam organisasi. Organisasi yang bersifat cluster akan memberikan kebebasan dalam mencapai visi dan misi organisasi. Untuk mendukung keberhasilan organisasi mencapai tujuannya, maka ada empat persyaratan yang diperlukan yaitu misi, kompetensi, informasi, dan kultur. Pertama, misi organisasi yang jelas merupakan persyaratan awal bagi keberhasilan organisasi mencapai tujuan. Kedua, kompetensi menunjukkan bahwa perhatian organisasi difokuskan pada kompetensi SDM. Ketiga, akses informasi yang mudah akan menentukan keberhasilan mencapai tujuan. Empat, kultur yang efektif dan transparan menjadi dasar dalam menjalankan organisasi sesuai tujuan yang telah ditetapkan. Penerapan kompetensi dalam pengembangan SDM dapat diwujudkan melalui pengembangan model kompetensi dan standar kompetensi. Model dan standar kompetensi merupakan persyaratan pokok dalam melakukan pengembangan berbasis kompetensi.

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