



Benchmarking Best Practices In Maintenance Management

Benchmarking, correctly done, can cure weaknesses in a company's operations. Incorrectly done, it can undermine an organization's position in the marketplace.

By
Terry Wireman,
Senior Industry Analyst
GenesisSolutions

A buzzword that has been getting a lot of attention recently is *benchmarking*. What is benchmarking? Is it a tool or just another program of the month? In reality, benchmarking is what you choose to make it. It can be a competitive tool--a cure--or a program that will damage your company's competitive position--a curse.

The benchmarking process

Benchmarking opportunities are uncovered when a company conducts an analysis of its current policies and practices. Benefits are gained by following a disciplined process, composed of 10 steps:

1. Conduct an internal audit of a process or processes.
2. Highlight potential areas for improvement.
3. Do research to find 3 or 4 companies with superior processes in the areas identified for improvement.
4. Contact those companies and obtain their cooperation for benchmarking.
5. Develop a "pre-visit" questionnaire highlighting the identified areas for improvement.
6. Perform the site visits to the (3 or 4) partners.
7. Perform a "gap analysis" on the data gathered compared to your company's current performance.
8. Develop a plan for implementing the improvements.
9. Facilitate the improvement plan.
10. Start the benchmarking process over again.

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Maintenance Benchmarking and Best Practices Ralph W. Peters,2010-06-14 Over the past decade companies have redirected their maintenance operational focus from internal cost cutting to profit maximization This approach is referred to as profit centered maintenance Peters provides maintenance supervisors and managers with a benchmarking best practices road map called the Maintenance Operations Scoreboard The Scoreboard will allow maintenance managers to a determine and quantify benefits and savings b improve craft productivity and c define a strategy to improve efficiency and productivity These things are at the heart of a successful Profit Centered Maintenance organization The author devised Maintenance

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Maintenance Management Auditing Anthony Kelly,2006 In this book Anthony Kelly explains the unique procedure he s developed for auditing the management of the maintenance of both productive plant and infrastructures for example of petrochemical processing installations and of vehicle fleets Case studies demonstrate the application of this procedure to comprehensive audits of several weeks duration to fingerprint audits taking perhaps a day or so and to benchmarking exercises Industrial managers absorbing the ideas and procedures presented in this book will be better able to audit for themselves their own maintenance departments or to specify such audits when they are to be undertaken by external consultants Such investigations will highlight existing problems and identify their causes a necessary process before embarking on major organizational or system change Features Extensive use of case studies Contains a structured questionnaire of over 1 000 questions that is based on the ideas and concepts of business centered maintenance Provides a template for the auditing or maintenance management departments through the aide memoir Cost Planning and Estimating for Facilities Maintenance RSMears,R.S. Means Company,1996-05-24 A comprehensive approach to maintenance and repair planning and budgeting for all major building types Facilities professionals faced with the task of providing higher quality services on smaller budgets will find guidance for evaluating and budgeting facilities operations maintaining and

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Control Systems Part III Management of Maintenance and Repair Strategic Planning Preventive Predictive Proactive
Maintenance Maintenance In House versus Outsourcing Computerized Maintenance Reliability Centered Maintenance Stores
and Parts Management Part IV Maintenance and Repair Technology Piping and Ductwork Air Moving Equipment Pumps and
Valves Heating Equipment Cooling Equipment Air Distribution System Control Equipment Condensate Control **Chemical
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Table of Contents Benchmarking Best Practices In Maintenance Management

1. Understanding the eBook Benchmarking Best Practices In Maintenance Management
 - The Rise of Digital Reading Benchmarking Best Practices In Maintenance Management
 - Advantages of eBooks Over Traditional Books
2. Identifying Benchmarking Best Practices In Maintenance Management
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Benchmarking Best Practices In Maintenance Management
 - User-Friendly Interface
4. Exploring eBook Recommendations from Benchmarking Best Practices In Maintenance Management
 - Personalized Recommendations
 - Benchmarking Best Practices In Maintenance Management User Reviews and Ratings
 - Benchmarking Best Practices In Maintenance Management and Bestseller Lists
5. Accessing Benchmarking Best Practices In Maintenance Management Free and Paid eBooks
 - Benchmarking Best Practices In Maintenance Management Public Domain eBooks
 - Benchmarking Best Practices In Maintenance Management eBook Subscription Services
 - Benchmarking Best Practices In Maintenance Management Budget-Friendly Options
6. Navigating Benchmarking Best Practices In Maintenance Management eBook Formats
 - ePub, PDF, MOBI, and More
 - Benchmarking Best Practices In Maintenance Management Compatibility with Devices
 - Benchmarking Best Practices In Maintenance Management Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Benchmarking Best Practices In Maintenance Management
 - Highlighting and Note-Taking Benchmarking Best Practices In Maintenance Management
 - Interactive Elements Benchmarking Best Practices In Maintenance Management
8. Staying Engaged with Benchmarking Best Practices In Maintenance Management

- Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Benchmarking Best Practices In Maintenance Management
9. Balancing eBooks and Physical Books Benchmarking Best Practices In Maintenance Management
- Benefits of a Digital Library
 - Creating a Diverse Reading Collection Benchmarking Best Practices In Maintenance Management
10. Overcoming Reading Challenges
- Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Benchmarking Best Practices In Maintenance Management
- Setting Reading Goals Benchmarking Best Practices In Maintenance Management
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Benchmarking Best Practices In Maintenance Management
- Fact-Checking eBook Content of Benchmarking Best Practices In Maintenance Management
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning
- Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
14. Embracing eBook Trends
- Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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