

## Chapter 2

### Strategic Leadership: Managing the Strategy Process

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1

#### LEARNING OBJECTIVES

Explain the role of strategic leaders and what they do.

Outline how you can become a strategic leader.

Compare and contrast the roles of corporate, business, and functional managers in strategy formulation and implementation.

Describe the roles of vision, mission, and values in a firm's strategy.

Evaluate the strategic implications of product-oriented and customer-oriented vision statements.

Justify why anchoring a firm in ethical core values is essential for long-term success.

Evaluate top-down strategic planning, scenario planning, and strategy as planned emergence.

Describe and evaluate the two distinct modes of decision making.

Compare and contrast devil's advocacy and dialectic inquiry as frameworks to improve strategic decision making.

# Chapter 02 Strategic Leadership Managing Test Bank 24

**J Dewey**



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