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Servitization in Industry Gunter Lay, 2014-06-13 This book summarizes the interim result of the servitization activities in manufacturing industries While the early literature on servitization tended to stress only its advantages more recently scholars have also started to refer to the challenges associated with servitization This book attempts to give a balanced picture of servitization The book is structured in four parts Part I introduces the topic by presenting the most recent academic discussion about servitization and uses an empirical analysis to show the degree of servitization across Europe The results of this analysis are then compared to the discussion in the literature This comparison highlights the existing discrepancies between the rather euphoric literature and the more skeptical practical experience The second and third parts attempt to explain these discrepancies by taking as a starting point the assumption that servitization recommendations have to consider the heterogeneity of the manufacturing sector and the capabilities of the provider Part II presents articles which analyze the specific characteristics of different sectors with their barriers and potentials and presents frameworks for a successful servitization of the core sectors in European manufacturing industries which include e g aeronautics automotive ICT chemical industries pulp and paper industries and different engineering sectors Part III focuses on companies capabilities which are necessary for successful servitization These include strategic management marketing organization innovation engineering human resources controlling quality and networks All the contributions in parts II and III add up to a detailed picture of servitization for sectors and functions and indicate the practical implications for enterprises in manufacturing industries The fourth part concludes the book with a chapter summarizing the findings and giving an outlook of servitization in manufacturing industries its challenges and future developments

Confirmation Hearings on Federal Appointments United States. Congress. Senate. Committee on the Judiciary, 2010

Governing Innovation: A Global History of Patent-Driven Technological Progress Qiang Yue, Fei Yang, 2016-03-27 This book uses patent documents to examine how corporations rise expand and reinvent themselves leveraging the scope of patent protection to assess the value of new products Rather than merely recounting company histories or chronicling legal battles the author delves into patent documents often overlooked yet deeply revealing sources to capture the essence of how innovation truly unfolds and redefines entire industries What sets this work apart is its method of viewing patents not just as legal tools but as windows into the real world evolution of businesses Through a close reading of patent literature the author demonstrates how a company's inventive activity aimed at serving the broader public interest can foster both technological transitions and meaningful market expansion By examining critical patent events and litigation records this study uncovers hidden narratives often missed by traditional approaches Organized into four thematic sections Rise and Fall Disruption and Revolution Core and Frontiers and Governance and Administration this book spotlights pivotal moments in the histories of renowned corporations such as IBM Kodak Sony Philips Apple Bosch Xerox Disney and HP By examining both successes and failures

the author demonstrates how innovation driven by genuine evolving public needs can sustain growth whereas short sighted strategies centered on immediate patent gains often undermine long term success Written for intellectual property professionals technology managers business executives and researchers interested in corporate strategy the analysis is accessible and thought provoking The narrative balances detailed case studies with broader insights into how enterprises navigate technological upheavals Three core strengths define this volume First its pioneering use of patent documents as a historical lens provides fresh evidence for understanding corporate dynamics Second it links IP ideas to real world practice showing how innovations that balance advanced technology with public needs can reshape markets Finally it presents a value driven view for patent professionals encouraging them to support genuine innovation that meets current public demand Combining archival research with straightforward analysis this work will appeal to anyone eager to understand or influence the future of technological progress

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