



Project Management Handbook for EPC

The IT-architecture in a typical large EPC project comprises the project management tools, design integration tools and the specific engineering software, see Figure 2-86. The software applications for the various tasks have evolved from previously stand-alone-tools to more and more integrated

networks, where at least the market leaders are able to interface each other. "Data warehousing", or "Business Intelligence" provide further concepts to integrate data from different IT-systems, specifically when it comes to reporting.



Figure 2-86

2.12.1.1 Project Management Tools

Within the project management space I consider four major categories of IT-solutions, although software providers are offering applications to the market that are capable to support more than just one of these categories. These categories are: Document management, Time scheduling, commercial management and reporting.

(I) Document Management:

An EDM (Electronic Document Management) System shall be capable to manage functionalities as described in Section 2.81. Today the terminology has been extended, the IT solutions providers talk about "Enterprise Content Management" (ECM). Early market leaders were ECM Documentum, Laserfiche and Open Text, up to 2006 when Oracle Corporation (with Oracle Content Management) and Microsoft (with its SharePoint product family) started a shopping tour and joined with the established leaders. There are standards for EDM such as ISO 27001 and a variety of government and industry regulations, especially when it comes to the handling of sensitive data. The field of

EDM is developing continuously, and any further detailed discussion of software developments in this field would be of historical value only just after a year.

(II) Time Scheduling:

Not all time and resources management tools have to have all capabilities as addressed in Section 2.8. Within the EPC industry the clear market leader is Primavera with its products, although Microsoft with its MS-Project software is clearly catching up. Primavera is powerful but complex, it requires trained scheduling experts to really draw the benefits from this tool. However scheduling a large EPC project is complex, thus complex jobs require complex solutions. MS-Project in its light version is easy going, any project manager or work package manager can draw a simple schedule without extensive trainings, the software almost explains itself. So acceptance among those who just occasionally have to handle schedules is much higher. There're possibilities to extract and reintegrate MS-project files out and into Primavera, so sometimes it may make sense to play on both planes.

Project Management Handbook For Epc

Puja Mehta



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Table of Contents Project Management Handbook For Epc

1. Understanding the eBook Project Management Handbook For Epc
 - The Rise of Digital Reading Project Management Handbook For Epc
 - Advantages of eBooks Over Traditional Books
2. Identifying Project Management Handbook For Epc
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Project Management Handbook For Epc
 - User-Friendly Interface
4. Exploring eBook Recommendations from Project Management Handbook For Epc
 - Personalized Recommendations
 - Project Management Handbook For Epc User Reviews and Ratings
 - Project Management Handbook For Epc and Bestseller Lists
5. Accessing Project Management Handbook For Epc Free and Paid eBooks
 - Project Management Handbook For Epc Public Domain eBooks
 - Project Management Handbook For Epc eBook Subscription Services
 - Project Management Handbook For Epc Budget-Friendly Options
6. Navigating Project Management Handbook For Epc eBook Formats

- ePub, PDF, MOBI, and More
 - Project Management Handbook For Epc Compatibility with Devices
 - Project Management Handbook For Epc Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Project Management Handbook For Epc
 - Highlighting and Note-Taking Project Management Handbook For Epc
 - Interactive Elements Project Management Handbook For Epc
 8. Staying Engaged with Project Management Handbook For Epc
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Project Management Handbook For Epc
 9. Balancing eBooks and Physical Books Project Management Handbook For Epc
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Project Management Handbook For Epc
 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
 11. Cultivating a Reading Routine Project Management Handbook For Epc
 - Setting Reading Goals Project Management Handbook For Epc
 - Carving Out Dedicated Reading Time
 12. Sourcing Reliable Information of Project Management Handbook For Epc
 - Fact-Checking eBook Content of Project Management Handbook For Epc
 - Distinguishing Credible Sources
 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
 14. Embracing eBook Trends
 - Integration of Multimedia Elements
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