

11 August 2017: Singapore Airlines (Singapore)

By: Mr. Victor Hernandez, Sr. Analyst

11 August 2017: Issue 1 of the document by Ag-Dev. Please refer to the 11/17/17

1. **What are the key findings of the document?** The document highlights the airline's strong performance in 2017, driven by operational excellence, cost efficiency, and customer service. Key findings include:
 - Operational reliability: The airline achieved a 99.9% on-time performance rate, a significant improvement from 99.5% in 2016.
 - Cost efficiency: The airline's unit revenue per available seat mile (URASM) increased by 10% in 2017, while unit costs per available seat mile (UCASM) decreased by 5%.
 - Customer service: The airline's Net Promoter Score (NPS) improved from 45 in 2016 to 55 in 2017, reflecting a strong focus on customer experience.
 - Market performance: The airline's market share in its key routes increased from 15% in 2016 to 18% in 2017.
2. **What are the key risks and opportunities for the airline?** The document identifies several key risks and opportunities for the airline:
 - Risks: Fuel price volatility, labor disputes, and regulatory changes are identified as key risks. The airline's hedging strategy and strong relationships with labor unions are noted as mitigating factors.
 - Opportunities: The airline's strong operational performance and customer service are noted as key opportunities. The airline's focus on operational excellence and cost efficiency is highlighted as a key competitive advantage.
3. **What are the key recommendations for the airline?** The document provides several key recommendations for the airline:
 - Operational excellence: The airline should continue to focus on operational excellence, including on-time performance, aircraft utilization, and fleet expansion.
 - Cost efficiency: The airline should continue to focus on cost efficiency, including fuel hedging, labor relations, and fleet optimization.
 - Customer service: The airline should continue to focus on customer service, including NPS, customer feedback, and service quality.
 - Market performance: The airline should continue to focus on market performance, including market share, route expansion, and fleet expansion.
4. **What are the key conclusions of the document?** The document concludes that Singapore Airlines is a strong performer in the airline industry, driven by operational excellence, cost efficiency, and customer service. The airline's focus on operational excellence and cost efficiency is highlighted as a key competitive advantage. The document also identifies several key risks and opportunities for the airline, and provides several key recommendations for the airline.

Chapter 27 Section 2 Colonization And Imperialism Answers

Karin Nielsen-Saines



Chapter 27 Section 2 Colonization And Imperialism Answers:

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