



# Peopleware

## Productive Projects and Teams

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*Second Edition Featuring Eight All-New Chapters*

Tom DeMarco  
&  
Timothy Lister

# Peopleware Productive Projects And Teams

**Norman L. Kerth**



## **Peopleware Productive Projects And Teams:**

*Peopleware* Tom DeMarco, Timothy R. Lister, 2013 Most software project problems are sociological not technological  
*Peopleware* is a book on managing software projects **Peopleware** Tom DeMarco, Timothy R. Lister, 1999 Two of the computer industry's best selling authors and lecturers return with a new edition of the software management book that started a revolution With humor and wisdom drawn from years of management and consulting experience DeMarco and Lister demonstrate that the major issues of software development are human not technical and that managers ignore them at their peril Now with a new Preface and eight new chapters the authors enlarge upon their previous ideas and add fresh insights examples and anecdotes Discover dozens of helpful tips on putting more quality into a product loosening up formal methodologies fighting corporate entropy making it acceptable to be uninterruptible *Peopleware* 2nd ed shows you how to cultivate teams that are healthy and productive The answers aren't easy just incredibly successful **Peopleware**, 2013

**Peopleware** Tom DeMarco, Timothy R. Lister, 1987 *Empowering Project Teams* Marco Sampietro, Tiziano Villa, 2014-02-25 Examining the project environment from the perspective of project team members this book reinterprets project management methodologies and behaviors using a bottom up approach It explores the application of project followership in the key stages of project management and details the methods and techniques that all project team members need to know Outlining the behaviors team members should adopt for project success the text considers project closure and transfer and explains why this is an ideal time to evaluate if efforts invested have been rewarded **Peopleware** Daniele Foster, 2014-11-19 Project management is the application of processes methods knowledge skills and experience to achieve the project objectives A project is a unique transient endeavour undertaken to achieve planned objectives which could be defined in terms of outputs outcomes or benefits A project is usually deemed to be a success if it achieves the objectives according to their acceptance criteria within an agreed timescale and budget The core components of project management are defining the reason why a project is necessary capturing project requirements specifying quality of the deliverables estimating resources and timescales preparing a business case to justify the investment securing corporate agreement and funding developing and implementing a management plan for the project leading and motivating the project delivery team managing the risks issues and changes on the project monitoring progress against plan managing the project budget maintaining communications with stakeholders and the project organisation provider management closing the project in a controlled fashion when appropriate **The Evolution of Project Management Practice** Darren Dalcher, 2017-09-13 Project practice has undergone significant changes requiring new ways of thinking about and managing projects The single focus on the staged delivery of artefacts is gradually being replaced by a wider interest in stakeholders value benefits and complexity As a result there is a growing interest in the development of practitioner capabilities grounded in the recognition that dealing with permeable boundaries and unstructured situations transcends normative processes Modern practitioners

increasingly utilise deliberative and reflective approaches often challenging received wisdom and traditional interpretations This volume provides a sampling of some of the best writing in the project domain enabling readers to access a wider group of authors ideas and perspectives Key topics covered include agility and programme management planning people business cases contracts teams sponsorship collaboration strategy patterns context change and benefits The main aims of the collection are to reflect on the state of practice within the discipline to propose new extensions and additions to good practice to offer new insights and perspectives to distil new knowledge and to provide a way of sampling a range of the most promising ideas perspectives and styles of writing from some of the leading thinkers and practitioners in the discipline

**Systems Analysis and Design** Alan Dennis, Barbara Wixom, David Tegarden, 2015-03-02 Systems Analysis and Design An Object Oriented Approach with UML 5th Edition by Dennis Wixom and Tegarden captures the dynamic aspects of the field by keeping students focused on doing SAD while presenting the core set of skills that every systems analyst needs to know today and in the future The text enables students to do SAD not just read about it but understand the issues so they can actually analyze and design systems The text introduces each major technique explains what it is explains how to do it presents an example and provides opportunities for students to practice before they do it for real in a project After reading each chapter the student will be able to perform that step in the system development process Professional Knowledge Management Klaus-Dieter Althoff, Andreas Dengel, Ralph Bergmann, Markus Nick, Thomas Roth-Berghofer, 2005-12-15 This book constitutes the thoroughly refereed post proceedings of the Third Conference on Professional Knowledge Management Experiences and Visions WM 2005 held in Kaiserslautern Germany in April 2005 The 82 revised papers presented were carefully reviewed and selected from the best contributions to the 15 workshops of the conference Coverage includes intelligent office appliances learning software organizations learner oriented knowledge management and KM oriented e learning *A Hacker's Guide to Project Management* Andrew K. Johnston, 1995 This practical guide for all project managers is packed with examples hints and tips It will enable managers to manage and build better systems on time and within budget The book contains many Q A sessions which indicate common questions and answers found by experienced project managers **The Wiley Guide to Managing Projects** Peter W. G. Morris, 2004-09-27 This comprehensive resource presents the fundamentals of project management and ties them to strategic business systems and procedures This insightful guide demonstrates how project management fits into an organization and offers helpful advice on applying this knowledge on the job *Rapid Application Development* James Martin, 1991 Describes techniques for the rapid building of the information system applications essential for large enterprises using existing development software Project Retrospectives Norman L. Kerth, 2001 Use Team Based Review Sessions to Maximize What You Learn from Each Project With detailed scenarios imaginative illustrations and step by step instructions consultant and speaker Norman L Kerth guides readers through productive empowering retrospectives of project performance Whether your shop calls them postmortems or postpartums or something else project retrospectives

offer organizations a formal method for preserving the valuable lessons learned from the successes and failures of every project. These lessons and the changes identified by the community will foster stronger teams and savings on subsequent efforts. For a retrospective to be effective and successful though it needs to be safe. Kerth shows facilitators and participants how to defeat the fear of retribution and establish an air of mutual trust. One tool is Kerth's Prime Directive. Regardless of what we discover we must understand and truly believe that everyone did the best job he or she could given what was known at the time, his or her skills and abilities, the resources available, and the situation at hand. Applying years of experience as a project retrospective facilitator for software organizations, Kerth reveals his secrets for managing the sensitive, often emotionally charged issues that arise as teams relive and learn from each project. Don't move on to your next project without consulting and using this readable, practical handbook. Each member of your team will be better prepared for the next deadline.

Inside ADW and IEF John A. Stone, 1993. This book considers two of the most popular CASE tools in use today, ADW and IEF, from a hard-nosed technical and business perspective, including explanations of how CASE works, what it does, and does not do, and how to create a viable system through its use.

**Managing Risk** Elaine M. Hall, 1998. The increasing rate of technological change we are experiencing in our lifetime yields competitive advantage to organizations and individuals who are willing to embrace risk and the opportunities it presents. Those who choose to minimize or avoid risk, as opposed to managing it, set a course for obsolescence. Hall has captured the essence of risk management and given us a practical guide for the application of useful principles in software-intensive product development. This is must reading for public and private sector managers who want to succeed as we begin the next century.

Daniel P. Czelusniak, Director, Acquisition Program Integration Office of the Under Secretary of Defense Acquisition and Technology, The Pentagon. Since it is more than just common sense, the newcomer to risk management needs an intelligent guide. It is in this role that Elaine Hall's book excels. This book provides a set of practical and well-delineated processes for implementation of the discipline.

Tom DeMarco from the Foreword: Risk is inherent in the development of any large software system. A common approach to risk in software development is to ignore it and hope that no serious problems occur. Leading software companies use quantitative risk management methods as a more useful approach to achieve success. Written for busy professionals charged with delivering high-quality products on time and within budget, *Managing Risk* is a comprehensive guide that describes a success formula for managing software risk. The book is divided into five parts that describe a risk management road map designed to take you from crisis to control of your software project. Highlights include: Six disciplines for managing product development; Steps to predictable risk management process results; How to establish the infrastructure for a risk-aware culture; Methods for the implementation of a risk management plan; Case studies of people in crisis and in control.

**Object-Oriented Software Testing** Shel Siegel, Robert J. Muller, 1996-07-27. An important new object-oriented testing approach that gives you greater reusability, improved software quality, and reduced development costs. Integration testing

black box testing regression testing requirements testing all of these can be highly effective approaches when applied to conventional top down or structured software development But object oriented developers are discovering that the procedural approach to testing is not sufficient when applied to the kind of software they develop As author Shel Siegel clearly demonstrates in this groundbreaking book object oriented software development requires a radically different testing approach one that incorporates a new set of strategies testing procedures customized for objects and components and an integrated specialized object oriented testing infrastructure Now in Object Oriented Software Testing he specifies the OO testing system its objects environment tools and procedures and shows you how to use them to optimize your object oriented development efforts The hierarchical approach described in this book is the first testing scheme designed specifically to address the unique goals and concerns inherent to object oriented development projects In case after case it yields nothing less than remarkable results greater reusability higher software quality and consistently lower development costs than those incurred during structured applications development The first book to explore one of the most important developments in software engineering in recent years Object Oriented Software Testing is an important addition to your software development library

*Herding Cats* Hank Rainwater,2002-03-04 This self help guide is for programmers who need to improve their management and leadership skills

**Proceedings** International Computer Software and Applications Conference,1999

**Computer Language** ,1991-07

**Great Software Debates** Alan M. Davis,2004-10-08 In Great Software Debates Al Davis shares what he has learned about the difference between the theory and the realities of business and encourages you to question and think about software engineering in ways that will help you succeed where others fail

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