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Robert Wysocki



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Project Management Mastery: The Key to Success in Any Industry Chetan Singh, Are you new to project management Or are you an experienced project manager looking to expand your skills and knowledge This project management handbook is perfect for anyone interested in project management from beginners to seasoned professionals The project management book covers everything from the basics of project management to more advanced topics such as agile methodologies and project management software It includes practical advice and real world examples to help you understand the concepts and apply them to your own projects You will learn about the role of a project manager the skills required and the different types of project managers The importance of project planning is emphasized including creating a project plan and estimating project costs The project manager book delves into project execution including managing project teams communication in project management and risk and change management You will also learn about project monitoring and control including project metrics and managing project risks The final section covers project closure including the importance of project closure closing out a project lessons learned and celebrating success Additionally the book includes a section on agile project management covering what it is the differences between agile and traditional project management and popular agile methodologies such as the Scrum framework and Kanban methodology Finally the book covers project management certification including the value of certification popular certifications and preparing for the certification exam It also includes a section on project manager interview questions and answers to help you prepare for job interviews Whether you re new to project management or looking to expand your skills this guide is an invaluable resource for anyone involved in managing projects

PROJECT MANAGEMENT Summarized Devon Kade, Master Project Management and Propel Your Career Forward Are you struggling to keep projects on time and within budget Ready to transform complex ideas into successful realities but unsure where to start In today s fast paced world effective project management isn t just a skill it s a superpower *PROJECT MANAGEMENT Summarized* is your ultimate concise guide to mastering the core principles and cutting edge strategies needed to lead projects that succeed every single time Whether you re a newcomer navigating your first major initiative a seasoned professional aiming for PMP certification or a manager looking to implement Agile Scrum or Kanban effectively this book distills decades of expertise into actionable insights Inside you ll discover The Complete Project Lifecycle From initiation and planning to execution monitoring and closure Essential Management Techniques Master scope time cost quality and resource management Agile Modern Methodologies Understand and implement Agile Scrum Kanban Waterfall and hybrid approaches Risk Resource Strategies Learn proven techniques for risk mitigation and optimizing resource allocation Effective Leadership Communication Build strong teams engage stakeholders and navigate project politics Key Tools Software Get familiar with tools like Jira Trello and Microsoft Project Avoiding Pitfalls Learn from real world examples and avoid common mistakes like scope creep Part of the acclaimed *Business Summarized* series by Devon

Kade and The Sum It Collective this guide cuts through the jargon and provides a clear roadmap to project management mastery Stop just managing projects start owning them Ready to lead with confidence and deliver outstanding results Scroll up and grab your copy today

Unveiling the Secrets to Mastering Effective and Efficient Project Management Dr. John Adeghe, 2024-11-03 In the fast paced world of project management the quest for effective and efficient practices is an ongoing challenge Organizations across industries increasingly recognize the need for a structured approach to project management that meets deadlines and budgets delivers high quality outcomes and drives strategic objectives Unveiling the Secrets to Mastering Effective and Efficient Project Management aims to address this need by providing a comprehensive and practical guide to mastering the art and science of project management This book was conceived from the realization that many project management resources focus on theory or generalized practices without offering a detailed practical approach to navigating the complexities of modern projects It aims to bridge this gap by presenting an in depth analysis of essential project management concepts frameworks and methodologies supported by real world case studies and evidence based practices This book begins with foundational concepts including crucial terminologies and essential frameworks which are critical for anyone looking to understand the core principles of project management From there we explore advanced topics such as strategic planning risk management and quality assurance providing practical tools and techniques that can be applied to enhance project performance One of the book s central themes is the integration of Agile methodologies and Lean practices which have revolutionized the field by introducing more flexible and iterative approaches to project management The inclusion of contemporary topics such as emerging technologies and their impact on project management reflects the evolving nature of the field and prepares readers to stay ahead of future trends Throughout the book I have drawn on my experiences insights from industry experts and a wealth of research to provide a well rounded perspective on project management The case studies offered real world examples of how various methodologies and tools have been successfully applied providing valuable lessons and practical advice I hope this book will be a valuable resource for project managers team leaders and organizational decision makers committed to achieving excellence in their project endeavors Whether you are a seasoned professional or new to the field the insights and strategies presented here are designed to help you navigate the complexities of project management with confidence and skill Thank you for embarking on this journey with me I am excited to share these insights and practices with you and look forward to their impact on your project management endeavors Dr John Adeghe November 2024

Advanced Topics in Defense Project Management Darli Vieira, Alencar Bravo, Geraldo Ferrer, 2026-01-21 The Handbook of Defense Project Management equips readers with the knowledge frameworks and practical tools necessary to navigate the complexities of modern defence initiatives The book provides a comprehensive authoritative guide to managing defence projects in today s rapidly evolving professional environment where technology and security are key aspects Topics covered include project planning decision making stakeholder engagement

contract and program management agile methodologies and technology integration The book also explores advanced challenges such as procurement complexity supply chain resilience model based systems engineering leadership education initiatives and the use of combat simulations for operational effectiveness Real world case studies including NATO collaborations and academia industry defence partnerships illustrate best practices and actionable strategies Key Features Combines foundational knowledge with advanced specialised topics in defence project management Brings about a multidisciplinary approach bridging management technology and strategy Provides practical frameworks tools and real world case studies to enhance project success Gives a global perspective with contributions from leading defence scholars and practitioners

On the Line Anshuman Khare, Deborah Hurst, 2017-09-13 This book presents different perspectives of online business education how it is designed delivered and how it supports advances in management disciplines The authors describe online platforms in their provision of timely excellent and relevant business education The book starts by examining the emergence of online business education It offers insights for use to business educators in design and implementation of online learning It presents and discusses technologies for class facilitation and collaboration including tools used to bring content and issues to life Disruptive approaches and new directions in online business education are examined The book is ideal for business educators administrators as well as business practitioners that have an interest in delivering high quality business education using online platforms and tools On the Line Business Education in the Digital Age is divided into three sections Section 1 presents papers on why business education is viable and sustainable in today's context Treating education as a service this section describes new techniques for creating a better online business education experience It also looks at the role advanced data analytics can play in enhancing the quality of online business education Section 2 delves into how online business education works It presents conceptual models for teaching in specific disciplines learning design that describes what business educators do and how programs work This section also addresses performance assessments and quality assurance measures that help to demonstrate the efficacy of online pedagogy Practical applied papers are used in this section to highlight the use of learning platforms tools and their application specific to businesses that build knowledge and skills and make students work ready Finally Section 3 of the book addresses the so what or the outcomes and impacts of online business education This section targets where business education needs to take learning next for example to support sustainable business ethical decision making and inclusive and collaborative leadership Chapters deal with topics such as how distributed online environments may work better to support knowledge and soft skill building directly relevant for organizations today Other learning outcomes showing the value of online business education are discussed Academics alumni and consultants from over fifteen institutions and organizations around the world contributed to this book

Agile for Project Managers Denise Canty, 2015-02-24 Agile project management is a proven approach for designing and delivering software with improved value to customers Agility is all about self directed teams feedback light documentation and working

software with shorter development cycles The role of the project manager with agile differs significantly from traditional project management in th

The Project Manager's Guide to Mastering Agile Charles G. Cobb,2023-03-03 THE PROJECT MANAGER S GUIDE TO MASTERING AGILE Updated guide to Agile methodologies with real world case studies and valuable frameworks for project managers moving to Agile The Project Manager s Guide to Mastering Agile helps project managers who are faced with the challenge of adapting their project management approach to an Agile environment showing how these approaches can work jointly to improve project outcomes in any project with discussion topics and real world case studies that facilitate hands on learning It also provides project managers with the fundamental knowledge to take a leadership role in working with companies to develop a well integrated enterprise level Agile Project Management approach to fit their business The original edition of this book has been very successful and is used as a graduate level textbook in several universities This new edition builds on the success of the original edition and includes updated content from the latest PMBOK Guide updated sections on stakeholder management value driven delivery adaptive planning and distributed project management with an all new chapter on Hybrid project management It also includes new case studies on applying an Agile Hardware Development at Tesla and Project Management in a non software environment Sample topics covered in The Project Manager s Guide to Mastering Agile include Bridging the chasm in project management philosophies impact on the project management profession evolution of Agile and Waterfall and learning to see Agile and traditional plan driven project management as complementary to each other rather than competitive The roots of Agile and understanding Agile at a deeper level including the Agile manifesto from 2001 adapting an Agile approach to fit a business and Scrum overview roles framework principles and values Time boxing Kanban and theory of constraints Agile estimation overview and estimation practices and velocity and burn down burn up charts Scaling Agile to an enterprise level including challenges obstacles to overcome implementation considerations management practices and enterprise level Agile transformations With comprehensive accessible and highly practical coverage of Agile a leading project management platform The Project Manager s Guide to Mastering Agile is a highly valuable resource for professional project managers students studying project management and those studying for PMI s Agile Certified Practitioner Certification PMI ACP *Agile Project Managers' Guide* ,2021

Agile Project Management Jim Highsmith,2004-04-06 Please note there is now a second edition of this book available with the ISBN of 0321658396 Jim Highsmith is one of a few modern writers who are helping us understand the new nature of work in the knowledge economy Rob Austin Assistant Professor Harvard Business School This is the project management book we ve all been waiting for the book that effectively combines Agile methods and rigorous project management Not only does this book help us make sense of project management in this current world of iterative incremental Agile methods but it s an all around good read Lynne Ellen Sr VP CIO DTE Energy Finally a book that reconciles the passion of the Agile Software movement with the needed disciplines of project management Jim s book has provided a

service to all of us Neville Roy Singham CEO ThoughtWorks Inc The world of product development is becoming more dynamic and uncertain Many managers cope by reinforcing processes adding documentation or further honing costs This isn't working Highsmith brilliantly guides us into an alternative that fits the times Preston G Smith principal New Product Dynamics coauthor *Developing Products in Half the Time* One of the field's leading experts brings together all the knowledge and resources you need to use APM in your next project Jim Highsmith shows why APM should be in every manager's toolkit thoroughly addressing the questions project managers raise about Agile approaches He systematically introduces the five phase APM framework then presents specific proven tools for every project participant Coverage includes Six principles of Agile Project Management How to capitalize on emerging new product development technologies Putting customers at the center of your project where they belong Creating adaptive teams that respond quickly to changes in your project's ecosystem Which projects will benefit from APM and which won't APM's five phases Envision Speculate Explore Adapt Close APM practices including the Product Vision Box and Project Data Sheet Leveraging your PMI skills in Agile environments Scaling APM to larger projects and teams For every project manager team leader and team member *Agile Certification Study Guide* Dan Tounignant, 2014-12-29 This is a self study guide with over 300 practice questions to help you prepare for both Scrum.org's Professional Scrum Master certification exam PSM I and the Project Management Institute's Agile Certified Practitioner exam PMI ACP The first 80 questions are focused on Scrum which will prepare you for both the Professional Scrum Master certification PSM I from Scrum.org and the Agile Certified Practitioner exam PMI ACP from PMI.org The remaining questions will prepare you for the PMI ACP exam In addition there is a comprehensive Agile glossary and web resources listing to provide you with additional background when studying for either exam If you are interested in our online practice exams please visit Cape Project Management Inc on the web or contact us at info@bostonagiletraining.com

Effective Complex Project Management Robert Wysocki, 2014-09-16 Robert Wysocki does it again and again He has evolved from a project management expert and guru to the preeminent thought leader on managing complexity in the 21st century Wysocki's approach is to use an adaptive framework and decision making tool which includes a robust project management methodology that seamlessly integrates change and can be applied to all types of projects across industries This adaptive complex project framework is aligned with the most contemporary principles of innovation agility and lean approaches to change and represents the most advanced thinking in applied complex project management to date Kathleen Hass Project Management and Business Analysis Practice Leader Consultant and PMI award winning author of *Managing Complex Projects A New Model* With technology continuing to invade the business world and the convergence of complexity uncertainty and constant change a whole new class of projects has emerged for which traditional project management models such as Waterfall are totally insufficient These are called complex projects Extreme Project Management models and a variety of Agile Project Management models such as Scrum Rational Unified Process Feature Driven Development and

Dynamic Systems Development Method have emerged but project failure rates have not been measurably reduced Effective Complex Project Management offers a proven solution to managing any project that must succeed in the face of organizational complexity and market uncertainty in the form of an adaptive complex project framework Developed refined and validated through 20 years of client experiences and feedback from project management thought leaders this framework and robust methodology has demonstrated a favorable impact on project and program management success rates Dr Wysocki demonstrates that for program and project managers to be consistently successful in managing complex projects they need to include in their project management portfolio of processes an adaptive framework that continuously analyzes and adapts to changing and modifying conditions even to the point of changing project management models mid project The author s adaptive complex project framework is currently the only robust tool to offer an orderly approach to do just that When applied and managed correctly this intuitive framework that proceeds from ideation to set up to execution has proven to deliver on the purpose of programs and projects without fail in the form of desired business value *Agile Project Management* Sorin Dumitrascu,2016-12-20 Agile projects are characterized by the use of short work iterations and incremental development of products made possible by focusing on business priorities and customer value The course provides an introduction to common agile methodologies describes the relationship between defined and empirical processes and highlights the key difference in regard to the triangle of constraints of agile versus traditional methods Guidance on how to take steps towards adopting an agile project management approach for those who currently use a traditional plan driven methodology is included The relevant section discusses some common myths and misconceptions about agile development approaches identifies factors to consider when deciding whether to adopt agile practices and explains the general agile practices that a company may want to adopt This course is intended for project managers program managers or anyone who wants to efficiently participate in agile projects It is aligned with the Agile Certified Practitioner exam objectives developed by the Project Management Institute and Certified ScrumMaster learning objectives **Making Sense of Agile Project Management** Charles G. Cobb,2011-03-08 Making Sense of Agile Project Management Business Economics Project Management The essential primer to successfully implementing agile project management into an overall business strategy For a project to be truly successful its management strategy must be flexible enough to adapt to dynamic and rapidly evolving business needs Making Sense of Agile Project Management helps project managers think outside the box by presenting a deep exploration of agile principles methodologies and practices Straying from traditional bureaucratic procedures that are rigidly defined this book espouses a heavy reliance on the training and skill of collaborative cross functional teams to adapt the methodology to the problem that they are attempting to solve rather than force fitting a project to a particular methodology Making Sense of Agile Project Management Focuses on how agile project management fits with other more traditional project management models to provide a more effective strategy Includes many cases taken from real

world companies illustrating good and bad agile implementation Provides coverage that is balanced and objective with discussion of both agile and non agile methodologies Making Sense of Agile Project Management employs a straightforward approach that enables project managers to grasp concepts quickly and develop adaptable management tools for creating a vibrant and fluid business environment By utilizing the principles laid out in this book business managers and leaders will strengthen their ability to meet the risks and complexities of any individual project and better understand how to blend the appropriate balance of control and agility into an overall business strategy

Agile Development in the Real World Alan Cline,2015-12-28 This book is a practical guide for new agile practitioners and contains everything a new project manager needs to know to get up to speed with agile practices quickly and sort out the hype and dogma of pseudo agile practices The author lays out the general guidelines for running an agile project with the assumption that the project team may be working in a traditional environment using the waterfall model or something similar Agile Development in the Real World conveys valuable insights to multiple audiences For new to agile project managers this book provides a distinctive approach that Alan Cline has used with great success while showing the decision points and perspectives as the agile project moves forward from one step to the next This allows new agile project managers or agile coaches to choose between the benefits of agile and the benefits of other methods For the agile technical team member this book contains templates and sample project artifacts to assist in learning agile techniques and to be used as exemplars for the new practitioner s own project For the Project Management Office PMO the first three chapters focus on portfolio management They explain for the agilists benefit how projects are selected and approved and why projects have an inherent shelf life that results in hard deadlines that may seem arbitrary to traditional technical teams What You Will Learn How and why the evolution of project management from PM 1 prescriptive to PM 2 adaptive affects modern 21st century project management How sociology stakeholder management psychology team dynamics and anthropology organizational culture affect the way software is developed today and why it is far more effective A clear delineation of what must to be accomplished by all the roles PM BA APM Developer and Tester why those roles are needed and what they must do Step by step guide for a successful project based on studies and the author s own experiences Specific techniques for each role on the development team both in the pre iteration and iteration cycles of product development The appendices contain templates that the team could use or modify to tailor their own agile processes specific to the team project and organization

PMI-ACP Project Management Institute Agile Certified Practitioner Exam Study Guide J. Ashley Hunt,2018-01-23 The ultimate study package for the new PMI ACP exam The PMI ACP Project Management Institute Agile Certified Practitioner Exam Study Guide is an all in one package for comprehensive exam preparation This up to date guide is fully aligned with the latest version of the exam featuring coverage of 100 percent of the exam domains Expanded coverage of AGILE includes the basic principles value driven delivery stakeholder engagement team performance adaptive planning problem detection and resolution and continuous improvement

to align with the A Guide to the Project Management Body of Knowledge PMBOK 6th Edition and its increased emphasis on agile adaptive and iterative practices In depth discussion merges with hands on exercises and real world scenarios to provide a well rounded review of essential exam concepts while the online learning center provides an assessment test chapter tests a practice exam and study aids to help you ensure complete preparation for the big day Master 100 percent of the exam objectives including expanded AGILE coverage Reinforce critical concepts with hands on practice and real world scenarios Test your knowledge with challenging chapter review questions One year of FREE access to the Sybex online test bank featuring practice tests flashcards a glossary and more Project management is one of the most in demand skills in today s job market making more and more employers turn to AGILE methodologies to enhance delivery and results The PMI ACP certification shows employers that you have demonstrated mastery of essential project management skills and a practical understanding of adaptive iterative processes this validation puts you among the ranks of qualified project management professionals employers are desperately seeking and the PMI ACP Project Management Institute Agile Certified Practitioner Exam Study Guide is your one stop resource for exam success *Agile Project Management* Tom Hill,2019-10-15 How You Can Maximize Project Management With the Same Methodology Used by Microsoft Many companies try to save money and underestimate the importance of project management You know better than anyone else that project management is more than just quickly briefing your team during work Even startups with small budgets invest in a project manager PM because it s no longer a secret that a skilled project manager can save companies 28 times more money since their output is more reliable No wonder that according to Wrike 80% of high performing projects are led by a certified project manager Yet not every project manager is equally good Elite companies such as Apple Uber and Facebook are willing to pay a sky high salary for experienced project managers because they know going first class is always cheaper No one trusts a low price offered by a project wannabe Successful project management goes far beyond choosing the right methodology to create a big bang when you launch your project You need to connect with your team and create a unique work environment where mindset and core values play an important role But in a fast paced world where most things are done electronically we often forget how professional and human interaction actually works There is a reason why Jeff Bezos and Mark Zuckerberg chose managers who own the key to methodology core values AND mindset And what if I told you that there is a project management tool out there that allows you to hold this key sooner than you think This is only a small fragment of what you ll discover in Agile Project Management Why Fortune 500 Companies such as Microsoft IBM and Cisco use an Agile approach to process improvement A framework for better teamwork that is so simple and yet so effective that even the American Rugby team stole it to improve their success A bulletproof blueprint to ensure you don t miss anything while setting up and running your project How to manipulate time with the latest management techniques to get the most out of every minute of your day The unbeatable set of meetings tools and roles that work in harmony to help teams structure and manage their work Why 70% of

software developers use scrum to never get lost in the complexity of their work and how you can use this tool too How to instantly apply your agile knowledge even if you have never worked with project methodologies before How to make Agile suitable for any type of business size The latest trends of 2020 on Agile project management to update your existing methodology Why you are leaving money on the table if you are still following traditional project management And much more A lot of project managers are resistant to Agile project management because it doesn't offer the same structure that traditional project management does It took them years to get to the current level they're at and they feel too comfortable to change Yet choosing out of comfort is self-sabotaging behavior After discovering the efficiency that Agile methodology will bring to your projects you'll agree that transition is inevitable There is no way you'll ever be able to react as quickly to change with a traditional approach as you can with Agile This will not only improve client satisfaction but it will also save you time and money

Being an Effective Project Manager Ready Set Agile, 2020-10-05 Are you dreaming of being a Project Manager rock star with your pick of most desirable high-paying clients Effective project managers are the experts that companies want to hire and top team members want to work for You can make well over 100,000 with experience and effectiveness ProjectManager.com Wouldn't it be soul-satisfying to take charge of a successful project Wouldn't you love to use all your skills including leadership communication prioritization organization and teamwork Your vision and the ability to execute on it are key to managing winning projects not the degrees and certifications you have You're the one who would take all the resources and leverage them to fit all the pieces of the project puzzle together Does that sound like a challenging and rewarding career If you answered yes then I am the right person to help you I've contributed to and managed many projects including global and complex I know what it takes to master project management and I will help you unlock those secrets so you can level up to expert and become effective This book will reveal Key competencies every project manager must master How to manage the triple constraint triangle to your advantage Creative solutions for solving problems Technical expertise including knowing your business and industry 7 areas of your continuous improvement Leadership techniques to tackle risk and manage team members Bulletproof tips for getting the sponsor on your side Ways to implement productive PM culture How to execute strongly and close out a project early 6 skills to level up your PM game A free bonus checklist getting support from the management sponsor and stakeholders Still not sure if you can become an effective PM Here are the questions that I'm often asked I don't have a college degree Fortunately it isn't necessary Project managers need leadership and technical skills not specific degrees With the right experience and training it doesn't matter whether you went to college or what you studied I've never been a programmer can I still be a project manager I'll be honest with you Familiarity with coding does help if you want to lead projects in the IT and software sectors However there are many many other industries and fields who need good project managers without requiring coding expertise What if I don't have any experience in project management This book will give you ideas for hands-on experience in your community that will help you

get in the door Plenty of companies offer entry level positions where you can hone your skills and you ll learn what companies are looking for when they hire a project manager Once you put the suggestions in this book into place you ll join successful project managers all over the world in an exciting fast paced career Not only that but you can use these skills to benefit all aspects of your life To achieve your goals of project manager stardom scroll up and click the Add to Cart button now

Mastering Agile Project Management Morgan Carter,2023-11-24 Unlock APMG Certification and Agile Mastery Your All in One Guide to Acing the Exams and Leading Agile Projects with Confidence In the flux of today s fast paced and ever changing project environments agility in management has transcended from being a mere methodology to a vital skill

Introducing Mastering Agile Project Management Your Key to Excelling at the APMG Foundation and Practitioner Exams with Confidence a masterful creation by Morgan Carter designed to be your steadfast companion through your journey towards agility in project management Discover a Universe of Agile Knowledge Explore the essentials principles and advanced tenets of Agile Project Management and DSDM Unravel the intricacies of Agile philosophy from initiation to delivery in a structured comprehensible manner Practical Tools and Insights for Real world Application Dive into a wealth of real world scenarios case studies and pragmatic approaches Grasp the practicalities of agile concepts like MoSCoW Prioritisation and Timeboxing Ace the Agile Project Management Examinations with Confidence Navigate through targeted strategies devised for both Agile Project Management Foundation and Practitioner exams Employ actionable tips and insights to optimize your preparation journey Beyond Certification A Career Catalyst Envision your career trajectory through the lens of Agile mastery and strategic project leadership Infuse agile excellence into your projects and organizational practices Join Morgan Carter on a Journey to Agile Mastery Morgan with decades of wisdom and experience in Agile environments handholds you through a journey from understanding the nuts and bolts of Agile Project Management to mastering its application in complex project scenarios This book does not merely focus on certification success but aims to shape you into an Agile leader who drives projects to success while fostering an environment of continuous improvement and learning What s Inside Engaging Chapters Detailed reader friendly chapters covering both foundational and practitioner Agile concepts Practical Scenarios Actionable insights into dealing with common challenges and scenarios in Agile projects Study Aids Exam tips to solidify your preparation for Agile Project Management certifications Lifetime Reference A treasure trove of Agile wisdom that you will revisit throughout your career Mastering Agile Project Management is not just a guide it s a lifelong career companion aiming to fortify your Agile knowledge and application sculpting you into a revered Agile Project Leader Embark on a transformative journey towards Agile mastery with a guide who understands not just the path but the adventures it entails Grab Your Copy and Begin Your Journey towards Agile Excellence Today

Agile Practices for Waterfall Projects Barbee Davis,2012-10-01 Projects in the near future will be managed with a hybrid of Agile and traditional waterfall processes to better address the speed to market product innovation and financial challenges that organizations face

The project managers who learn how to merge Agile with Waterfall methodologies first will gain a huge career advantage over those who lag behind This engaging and highly instructive guide covers what Agile is and how and when it is appropriate to blend it into your projects Agile Practices for Waterfall Projects will help new and experienced project managers stakeholders and students of the discipline to proactively prepare for and ensure their future success This agile project management book is a valuable resource for all the terms and concepts needed for those planning to take the PMI Agile Certified Practitioner PMI ACP exam

The Software Project Manager's Bridge to Agility Michele Sliger, Stacia Broderick, 2008-05-19

When software development teams move to agile methods experienced project managers often struggle doubtful about the new approach and uncertain about their new roles and responsibilities In this book two long time certified Project Management Professionals PMPs and Scrum trainers have built a bridge to this dynamic new paradigm They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration not command and control The authors begin by explaining how agile works how it differs from traditional plan driven methodologies the benefits it promises and the real world results it delivers Next they systematically map the Project Management Institute's classic methodology independent techniques and terminology to agile practices They cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication Finally drawing on their own extensive personal experience they put a human face on your personal transition to agile covering the emotional challenges personal values and key leadership traits you'll need to succeed Coverage includes Relating the PMBOKR Guide ideals to agile practices similarities overlaps and differences Understanding the role and value of agile techniques such as iteration release planning and retrospectives Using agile techniques to systematically and continually reduce risk Implementing quality assurance QA where it belongs in analysis design defect prevention and continuous improvement Learning to trust your teams and listen for their discoveries Procuring purchasing and contracting for software in agile collaborative environments Avoiding the common mistakes software teams make in transitioning to agile Coordinating with project management offices and non agile teams Selling agile within your teams and throughout your organization For every project manager who wants to become more agile

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