

**Project Management Case Study**  
**The Custom Woodworking Company — Woody 2000 Project**  
**R. Max Wideman**  
AEW Services, Vancouver, BC, Canada, 2002

**Introduction**

I first developed this case study in 1993 for a local construction project management course. The incidents described are typical of the types of things that happen in real-life projects and I have seen most of them. Hopefully, they do not all happen on the same project, but the reality is that if project sponsors do not start out with an understanding of project management and its processes, the probability of such things happening are surprisingly high.

I have set out the story of the project according to its natural evolution. The commercial environment described was very typical of that existing here at that time. The problems are not difficult to spot, but can you see why they happened?

The case study is followed by a set of questions organized by project management knowledge area. You may use the case study and questions as you wish, subject to the copyright limitations.

**Background**

The Custom Woodworking Company is a small-to-medium sized custom furniture and cabinet making company, with head-office and a spacious plant site at Industrial Estates, Someplace, BC. Its Chairman and Chief Executive Officer is Ron Carpenter now in his late-sixties. His wife Mrs. Emelia Carpenter, being an aggressive business woman and somewhat younger than her husband, now effectively runs the company.

Ron Carpenter is affectionately known to all as "Woody" and so the company is generally known as "Woody's". Woody, after an apprenticeship as a cabinet maker, started his small furniture manufacturing business back in 1954 and he and his wife moved to their present location in 1959. The company quickly gained a reputation for attractively designed and well constructed furniture, using imported hardwoods and indigenous softwoods for its products. Woody's now produces custom furniture to order, several lines of furniture for wholesaler/retailers, and a number of variations of standard kitchen and bathroom cabinets, including units made to order.

Over the years the Carpenters continued to prosper and built up a loyal staff and work force. More recently their son, John Carpenter, has joined the company's management after having obtained a commerce degree at the local university. At John Carpenter's insistence, lured by longer production runs

# Project Management Sample Case Study Solved Example

**Dragan Z. Milosevic, Peerasit  
Patanakul, Sabin Srivannaboon**

**Project Management Sample Case Study Solved Example:**

The book delves into Project Management Sample Case Study Solved Example. Project Management Sample Case Study Solved Example is an essential topic that must be grasped by everyone, from students and scholars to the general public. This book will furnish comprehensive and in-depth insights into Project Management Sample Case Study Solved Example, encompassing both the fundamentals and more intricate discussions.

1. The book is structured into several chapters, namely:
    - Chapter 1: Introduction to Project Management Sample Case Study Solved Example
    - Chapter 2: Essential Elements of Project Management Sample Case Study Solved Example
    - Chapter 3: Project Management Sample Case Study Solved Example in Everyday Life
    - Chapter 4: Project Management Sample Case Study Solved Example in Specific Contexts
    - Chapter 5: Conclusion
  2. In chapter 1, the author will provide an overview of Project Management Sample Case Study Solved Example. The first chapter will explore what Project Management Sample Case Study Solved Example is, why Project Management Sample Case Study Solved Example is vital, and how to effectively learn about Project Management Sample Case Study Solved Example.
  3. In chapter 2, this book will delve into the foundational concepts of Project Management Sample Case Study Solved Example. This chapter will elucidate the essential principles that must be understood to grasp Project Management Sample Case Study Solved Example in its entirety.
  4. In chapter 3, this book will examine the practical applications of Project Management Sample Case Study Solved Example in daily life. This chapter will showcase real-world examples of how Project Management Sample Case Study Solved Example can be effectively utilized in everyday scenarios.
  5. In chapter 4, the author will scrutinize the relevance of Project Management Sample Case Study Solved Example in specific contexts. This chapter will explore how Project Management Sample Case Study Solved Example is applied in specialized fields, such as education, business, and technology.
  6. In chapter 5, this book will draw a conclusion about Project Management Sample Case Study Solved Example. This chapter will summarize the key points that have been discussed throughout the book.
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