

Solutions Manual For Project Management in Practice 7th Edition By Meredith, Shafer, Mantel, Sutton

Project Management in Practice, 7e Meredith, Shafer, Mantel, Sutton (Solutions Manual All Chapters, 100% Original Verified, A+ Grade)

1/7The World of Project Management

Chapter 1 The World of Project Management

This chapter introduces the topic of project management. Projects are defined as temporary endeavors undertaken to create a unique product or service. The chapter points out that recent interest in project management is based on a recognition that many organizational tasks do not fit neatly into business-as-usual. The significant differences between project management and general management are overviewed. The chapter points out that the two primary roles of the project manager are managing trade-offs among the three interrelated project objectives and managing risk. The three interrelated objectives of budget, schedule, and specifications are also introduced. In addition, two alternative project life cycles are presented and the importance of understanding this distinction is discussed. Also included in the chapter is a discussion of project selection including both non-numeric and numeric selection methods. Section 1.3 has been added to introduce Agile Project Management (APM). Included in this section are discussions of why APM was developed, the Agile Manifesto and 12 Agile Principles, and an introduction to scrums. The chapter concludes with a discussion of the aggregate project plan and an overview of the organization of the remainder of the text.

Cases and Readings

Some cases appropriate to the subject of this chapter are:

Harvard 9-688-040 Boeing 767: From Concept to Production (A); 9-688-041 (B) 9-688-519 Videotape. This 19 page best-selling case shows how a massive corporation manages the evolution of an enormously complex and risky project from conception to manufacture. The 1-page B case is a supplement update about whether Boeing needs to change the way they manage such projects. The video shows the assembly process of an airplane, compressing 10 weeks of work into ten minutes. Good introductory case to the idea of large-scale projects. An 18 page teaching note is available for this case (9-689-027).

Harvard 9-396-311 BAE Automated System (A); Denver International Airport Baggage-Handling System. This 15-page case describes the difficult, continuously-delayed Denver airport project from the viewpoint of one of the contractors. Includes issues of budgeting, scheduling, planning, contracting, and other managerial aspects of this large project. There is also a (B) case, described in Chapter 7, Monitoring and Controlling the Project. A 12-page teaching note is available for this case (9-399-099).

Harvard 9-692-083 BMW: The 7-Series Project (A); 9-695-003 (B). This 20-page best-selling case describes the situation of a manufacturer with a high-quality product trying to select among two processes for producing its new model. The proposed project for initiating a new production process promises to eliminate start-up production problems and improve quality

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Table of Contents Project Management Meredith 7th Edition Solutions

1. Understanding the eBook Project Management Meredith 7th Edition Solutions
 - The Rise of Digital Reading Project Management Meredith 7th Edition Solutions
 - Advantages of eBooks Over Traditional Books
2. Identifying Project Management Meredith 7th Edition Solutions
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Project Management Meredith 7th Edition Solutions
 - User-Friendly Interface
4. Exploring eBook Recommendations from Project Management Meredith 7th Edition Solutions
 - Personalized Recommendations
 - Project Management Meredith 7th Edition Solutions User Reviews and Ratings
 - Project Management Meredith 7th Edition Solutions and Bestseller Lists
5. Accessing Project Management Meredith 7th Edition Solutions Free and Paid eBooks

- Project Management Meredith 7th Edition Solutions Public Domain eBooks
 - Project Management Meredith 7th Edition Solutions eBook Subscription Services
 - Project Management Meredith 7th Edition Solutions Budget-Friendly Options
6. Navigating Project Management Meredith 7th Edition Solutions eBook Formats
 - ePub, PDF, MOBI, and More
 - Project Management Meredith 7th Edition Solutions Compatibility with Devices
 - Project Management Meredith 7th Edition Solutions Enhanced eBook Features
 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Project Management Meredith 7th Edition Solutions
 - Highlighting and Note-Taking Project Management Meredith 7th Edition Solutions
 - Interactive Elements Project Management Meredith 7th Edition Solutions
 8. Staying Engaged with Project Management Meredith 7th Edition Solutions
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Project Management Meredith 7th Edition Solutions
 9. Balancing eBooks and Physical Books Project Management Meredith 7th Edition Solutions
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Project Management Meredith 7th Edition Solutions
 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
 11. Cultivating a Reading Routine Project Management Meredith 7th Edition Solutions
 - Setting Reading Goals Project Management Meredith 7th Edition Solutions
 - Carving Out Dedicated Reading Time
 12. Sourcing Reliable Information of Project Management Meredith 7th Edition Solutions
 - Fact-Checking eBook Content of Project Management Meredith 7th Edition Solutions
 - Distinguishing Credible Sources
 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development

- Exploring Educational eBooks
14. Embracing eBook Trends
- Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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