JOMO KENYATTA UNIVERSITY
OF
AGRICULTURE AND TECHNOLOGY
UNIVERSITY EXAMINATIONS 2016/2017

YEAR IV SEMESTER II EXAMINATION FOR THE DEGREE OF BACHELOR OF COMMERCE/ BACHELOR OF BUSINESS INFORMATION TECHNOLOGY

HBC 2301/HBC 2404: PROJECT MANAGEMENT

DATE: JUNE 2017   TIME: 2 HOURS

INSTRUCTIONS: ANSWER QUESTION ONE AND ANY OTHER TWO QUESTIONS

QUESTION ONE

(a) Giving examples, explain what is meant by the following terms as used in Project Management;

    (i)   Program.   [3 marks]

    (ii)   Project Portfolio   [3 marks]

    (iii)   Requirements Management   [3 marks]

(b) Briefly explain FIVE advantages derived from using Project Management tools and techniques.   [5 marks]

(c) Every project is constrained in different ways. Identify and discuss THREE key constraints that a project manager may experience in delivering a project successfully.
                      [6 marks]

(d) "Project Management is a very broad and complex discipline. What works on one project may not necessarily work on another, so it is essential for Project Managers to continue to develop their knowledge and skills in managing projects. It is also important to learn from the mistakes and successes of others". Based on the statement, list and explain factors that help projects to succeed.   [10 marks]

QUESTION TWO

(a) There are several tools and techniques for identifying risks. Project teams begin this process by reviewing Project documentation, recent and historical information related to the organization and assumptions that might affect the project. Identify and describe FOUR major information gathering techniques used to identify project risks.
                      [10 marks]

(b) Risk response planning is the process of developing options and determining actions to enhance opportunities and reduce threats to the projects objectives. It focuses on the high-risk items evaluated in qualitative and/or quantitative risk analysis. In view of the description, briefly discuss FIVE response strategies that may be employed by a project manager for positive risks.   [10 marks]

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Table of Contents Project Management Past Exam Papers

1. Understanding the eBook Project Management Past Exam Papers
    - The Rise of Digital Reading Project Management Past Exam Papers
    - Advantages of eBooks Over Traditional Books
2. Identifying Project Management Past Exam Papers
    - Exploring Different Genres
    - Considering Fiction vs. Non-Fiction
    - Determining Your Reading Goals
3. Choosing the Right eBook Platform
    - Popular eBook Platforms
    - Features to Look for in an Project Management Past Exam Papers
    - User-Friendly Interface
4. Exploring eBook Recommendations from Project Management Past Exam Papers
    - Personalized Recommendations
    - Project Management Past Exam Papers User Reviews and Ratings
    - Project Management Past Exam Papers and Bestseller Lists
5. Accessing Project Management Past Exam Papers Free and Paid eBooks

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