

# CASE STUDY 1. FREIGHT OVERCHARGING

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## COMPANY BACKGROUND

Argentinian subsidiary of a German parent manufactures and distributes industrial machinery products with annual revenues of \$84 million.

## FINDINGS

Operations had requested that Internal Audit make a detailed review of Transport charges.

Internal Audit performed a detailed review of the Company's database including an analysis of the charges paid with deal by customer, volume and route of the machinery which was transported. The review resulted in the discovery of significant variations in the expenses incurred by the Company in freight. The review revealed the following:

- The excessive amount of kilometers charged. The freight supplier was billing distances in accordance with a pre-determined table. The amounts charged per kilometer and distance coincided with the table. Company personnel satisfactorily reconciled vendor invoices with the amount of kilometers charged as per the table. Internal Audit checked the distances with amounts as per guidelines issued by the government. These revealed distances as per the table far in excess of those set out in the governmental guidelines. For example, the driving distance according to the table for the journey from Buenos Aires to Rosario was 645 km, whereas the actual distance was 298km, a difference which represented an overcharge of 116%.
- The freight vendor was charging for additional routes. For example, the vendor had 2 deliveries on the route which started at point A and had drop-offs at points B and C, but he charged the full routes from A to B and A to C, even though he had made only one trip. This was in violation of the contractual agreement between the vendor and the Company.
- The vendor was charging round trips, even though the vehicles returned empty, also in violation of the agreement between the vendor and the Company.

# Internal Audit Example Case Studies

**JA Banks**



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capital markets more of what they are requiring greater assurances that the financial statements they rely upon for investment decisions are free of material error including fraud It reveals the surprising complexity of fraud deterrence detection and investigation and offers a step by step approach to understanding that complexity From basic techniques to intricate tests and technologies The Auditor s Guide to Forensic Accounting Investigation is a rich multifaceted and fascinating answer to the need for wiser savvier better trained financial statement and internal auditors who are thoroughly familiar with fraud detection techniques and the intricate demanding work of forensic accounting specialists **The Oxford Handbook of AI Governance** Justin B. Bullock, Yu-Che Chen, Johannes Himmelreich, Valerie M. Hudson, Anton Korinek, Matthew M. Young, Baobao Zhang, 2024-02-26 Book abstract The Oxford Handbook of AI Governance examines how artificial intelligence AI interacts with and influences governance systems It also examines how governance systems influence and interact with AI The handbook spans forty nine chapters across nine major sections These sections are 1 Introduction and Overview 2 Value Foundations of AI Governance 3 Developing an AI Governance Regulatory Ecosystem 4 Frameworks and Approaches for AI Governance 5 Assessment and Implementation of AI Governance 6 AI Governance from the Ground Up 7 Economic Dimensions of AI Governance 8 Domestic Policy Applications of AI and 9 International Politics and AI *Enterprise Risk Management in Europe* Marco Maffei, 2021-05-04 Enterprise Risk Management in Europe advances understanding of ERM in Europe providing a novel and unique set of perspectives on the ongoing dynamics between ERM and corporate processes This is an essential guide for researchers practitioners and policy makers both in and beyond European borders **White-Collar Crime: The Essentials** Brian K. Payne, 2012-03-15 White Collar Crime The Essentials is a comprehensive yet compact text addresses the most important topics in white collar crime while allowing for more accessibility through cost Author Brian Payne provides a theoretical framework and context for students and explores such timely topics as crimes by workers sales oriented systems crimes in the health care system crimes by criminal justice professionals and politicians crimes in the educational system crimes in the economic and technological systems corporate crime environmental crime and others This is an easily supplemented resource for any course that covers white collar crime *White-Collar Crime* Brian K. Payne, 2011-11-04 White Collar Crime A Text Reader incorporates contemporary and classic readings some including policy implications accompanied by original text that provides a theoretical framework and context for students This comprehensive book covers topics including crimes by workers in sales oriented systems crimes in the health care system crimes by criminal justice professionals and politicians crimes in the educational system crimes in the economic and technological systems crimes by employees in the housing industry corporate crime environmental crime explanations of white collar crime and the police and court responses to white collar crime **International Journal of Government Auditing** ,1993 **The Accountant** ,1929 **QFinance** ,2009-10-13 Compiled by more than 300 of the world s leading professionals visionaries writers and educators this is THE first stop reference resource and knowledge base

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