

CHAPTER 4

ACCOUNTING FOR BRANCHES; COMBINED FINANCIAL STATEMENTS

HIGHLIGHTS OF THE CHAPTER

1. A **branch** is a unit of a business enterprise located some distance from the **home office**. A branch generally carries a stock of merchandise obtained from the home office, makes sales, approves customers' credit, and makes collections on trade accounts receivable.
2. The merchandise of a branch may be obtained exclusively from the home office, or a portion may be purchased from outside suppliers. The cash receipts of the branch may be deposited in a bank account of the home office; branch expenses then are paid from an **imprest cash fund** provided by the home office. The imprest cash fund is replenished periodically by the home office. Alternatively, a branch may maintain its own bank account.
3. Certain units or **segments** of a business enterprise may be operated as **divisions**. A division may consist of either a series of branches or one or more corporations. When a segment is operated as a corporation, it is known as a **subsidiary** of the parent company.
4. Costs of organizing a new branch and operating losses during the initial period of operations should be recognized as expenses, not as deferred charges, per AICPA SOP 98-5.
5. The accounting records for branches may be **centralized** in the home office or may be **decentralized** so that each branch maintains a complete set of accounting records. If the accounting records are centralized in the home office, each branch prepares daily reports and documents that are used as sources for journal entries in the accounting records of the home office. If a branch maintains its own accounting records, some transactions or events relating to the branch may be recorded by the home office. Periodic financial statements are provided by the branch to the home office so that combined statements may be prepared.
6. The accounting records of a branch include a Home Office ledger account that is credited for assets and services provided by the home office, and for branch net income. The Home Office account is debited for any assets and services provided by the branch to the home office or to other branches, and for branch net losses. The Home Office account thus is an ownership equity-type account representing the net investment of the home office in the branch.
7. A home office maintains a **reciprocal ledger account**, Investment in Branch, which is debited for the assets and other services provided to a branch, and for net income of the branch; it is credited for the assets and services received from the branch, and for branch net losses.
8. A home office generally charges its branches for expenses (such as insurance, interest, property taxes, advertising, and depreciation) incurred for the benefit of the branch. Such expenses must be allocated to branch operations to measure the profitability of each branch.
9. Merchandise shipped by a home office to branches may be billed at home office cost, at home office cost plus a markup, or at branch retail selling price. A shipment of merchandise to a branch is not a sale. Billing at home office cost attributes the entire gross profit on merchandise sold by a branch to the branch. When merchandise is billed at a price above home office cost (or at branch retail selling price), the valuation assigned to branch inventory at the end of the accounting period must be reduced to cost when combined financial statements are prepared.
10. If merchandise is billed to a branch at a price above home office cost and the **perpetual inventory system** is used, the home office debits Investment in Branch for the billed price of the merchandise, credits Inventories for the cost of the merchandise, and credits Allowance for Overvaluation of Inventories: Branch for the excess of the billed price over cost. The branch

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