

# CASE STUDY 1. FREIGHT OVERCHARGING

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## COMPANY BACKGROUND

Argentinian subsidiary of a German parent manufactures and distributes industrial machinery products with annual revenues of \$84 million.

## FINDINGS

Operations had requested that Internal Audit make a detailed review of Transport charges.

Internal Audit performed a detailed review of the Company's database including an analysis of the charges paid with deal by customer, volume and route of the machinery which was transported. The review resulted in the discovery of significant variations in the expenses incurred by the Company in freight. The review revealed the following:

- The excessive amount of kilometers charged. The freight supplier was billing distances in accordance with a pre-determined table. The amounts charged per kilometer and distance coincided with the table. Company personnel satisfactorily reconciled vendor invoices with the amount of kilometers charged as per the table. Internal Audit checked the distances with amounts as per guidelines issued by the government. These revealed distances as per the table far in excess of those set out in the governmental guidelines. For example, the driving distance according to the table for the journey from Buenos Aires to Rosario was 645 km, whereas the actual distance was 298km, a difference which represented an overcharge of 116%.
- The freight vendor was charging for additional routes. For example, the vendor had 2 deliveries on the route which started at point A and had drop-offs at points B and C, but he charged the full routes from A to B and A to C, even though he had made only one trip. This was in violation of the contractual agreement between the vendor and the Company.
- The vendor was charging round trips, even though the vehicles returned empty, also in violation of the agreement between the vendor and the Company.

# Internal Audit Example Case Studies

**Larry Eugene Rittenberg**



## **Internal Audit Example Case Studies:**

Internal Audit David Coderre,2009-01-12 Internal Audit Efficiency Through Automation teaches state of the art computer aided audit techniques with practical guidelines on how to get much needed data overcome organizational roadblocks build data analysis skills as well as address Continuous Auditing issues Chapter 1 CAATTs History Chapter 2 Audit Technology Chapter 3 Continuous Auditing Chapter 4 CAATTs Benefits and Opportunities Chapter 5 CAATTs for Broader Scoped Audits Chapter 6 Data Access and Testing Chapter 7 Developing CAATT Capabilities Chapter 8 Challenges for Audit

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*The Effectiveness of Internal Audit in Central Government* Great Britain. National Audit Office,2012 This report examines the effectiveness of internal audit in central government covering both main departments and their associated arm s length bodies Government is

not getting the most out of the 70 million it spends on internal audit because the service does not always focus on the right issues and it is often not of sufficient quality to be useful in decision making 84 per cent of respondents to an NAO consultation considered internal audit added some or substantial value to their organisation but had concerns over the current depth of insight relevance and underlying execution of internal audit work Many key stakeholders believe that internal audit work is not sufficiently tailored to be relevant to the different issues facing individual organisations Treasury guidance on what internal audit should deliver is not sufficiently specific and there is little consistency in the application of standards Variations in quality and coverage mean that the NAO often cannot take assurance from internal audit work There are specific areas where internal audit could be more effective the usefulness and relevance of reports the expertise of staff including expertise on IT based information systems the identification of efficiencies in the organisation and the ability to offer advice to senior management HM Treasury s Internal Audit Transformation Programme is a partial solution to the issues identified by the NAO but needs more detail on what should be expected of an effective internal audit service Nor does the Treasury have an accurate view on the costs of internal audit in government

### **Cutting Edge Internal Auditing**

Jeffrey Ridley,2008-04-30 Cutting Edge Internal Auditing provides guidance and knowledge for every internal auditor encouraging each to pioneer new ground in the development of their professional practices in all risk management control and governance processes Serving as an excellent reference guide that develops a pattern of internal auditing now and for the future this book explores the concept of cutting edge internal auditing as an imaginative adventure demonstrating how this has influenced and will continue to influence the development of professionalism in internal auditing Built on the foundations of Jeffrey Ridley s extensive internal auditing experience across the public and private sectors the author uses his articles and research to explore and develop the motivations goals and categories of innovation in internal auditing today It develops and brings up to date an imaginative internal auditing model created and used by the author in the early 1980s drawing on research and guidance by The Institute of Internal Auditors Inc its Research Foundation and the Institute of Internal Auditors UK and Ireland Each chapter stands alone by focusing on an individual internal auditing theme considered from both the perspective of internal auditing and its customers to suggest an appropriate vision as a goal for every internal audit activity Each chapter also includes self assessment questions to challenge the readers understanding of its messages Companion website contains some of the author s training slides and seventy case studies many written by leading internal audit practitioners this book creates a vision for future cutting edge internal auditing

### **The Internal Auditing Handbook**

K. H. Spencer Pickett,2010-09-07 The first edition of The Internal Auditing Handbook received wide acclaim from readers and became established as one of the definitive publications on internal auditing The second edition was released soon after to reflect the rapid progress of the internal audit profession There have been a number of significant changes in the practice of internal auditing since publication of the second edition and this revised third edition reflects those changes The third

edition of The Internal Auditing Handbook retains all the detailed material that formed the basis of the second edition and has been updated to reflect the Institute of Internal Auditor s IIA International Standards for the Professional Practice of Internal Auditing Each chapter has a section on new developments to reflect changes that have occurred over the last few years The key role of auditors in reviewing corporate governance and risk management is discussed in conjunction with the elevation of the status of the chief audit executive and heightened expectations from boards and audit committees Another new feature is a series of multi choice questions that have been developed and included at the end of each chapter This edition of The Internal Auditing Handbook will prove to be an indispensable reference for both new and experienced auditors as well as business managers members of audit committees control and compliance teams and all those who may have an interest in promoting corporate governance

The Past, Present, and Future of Accountancy Education and Professions  
Dorata, Nina T., Jones, Richard C., Mensche, Jennifer, Ulrich, Mark M., 2023-06-19 Accountancy provides a significant role and impact on the public and private sectors through its various disciplines and specialties Trust in human and technological interactions is a primary objective of public accounting Accountancy provides the strategic capability to access and interpret organizational performance Therefore because of its impactful role it is important to understand and project how accountancy will change as a profession As accountancy continuously evolves it mandates agility among stakeholders particularly those in education and the professions

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## **Table of Contents Internal Audit Example Case Studies**

1. Understanding the eBook Internal Audit Example Case Studies
  - The Rise of Digital Reading Internal Audit Example Case Studies
  - Advantages of eBooks Over Traditional Books
2. Identifying Internal Audit Example Case Studies
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Internal Audit Example Case Studies
  - User-Friendly Interface
4. Exploring eBook Recommendations from Internal Audit Example Case Studies
  - Personalized Recommendations
  - Internal Audit Example Case Studies User Reviews and Ratings
  - Internal Audit Example Case Studies and Bestseller Lists

5. Accessing Internal Audit Example Case Studies Free and Paid eBooks
  - Internal Audit Example Case Studies Public Domain eBooks
  - Internal Audit Example Case Studies eBook Subscription Services
  - Internal Audit Example Case Studies Budget-Friendly Options
6. Navigating Internal Audit Example Case Studies eBook Formats
  - ePub, PDF, MOBI, and More
  - Internal Audit Example Case Studies Compatibility with Devices
  - Internal Audit Example Case Studies Enhanced eBook Features
7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Internal Audit Example Case Studies
  - Highlighting and Note-Taking Internal Audit Example Case Studies
  - Interactive Elements Internal Audit Example Case Studies
8. Staying Engaged with Internal Audit Example Case Studies
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Internal Audit Example Case Studies
9. Balancing eBooks and Physical Books Internal Audit Example Case Studies
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Internal Audit Example Case Studies
10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
11. Cultivating a Reading Routine Internal Audit Example Case Studies
  - Setting Reading Goals Internal Audit Example Case Studies
  - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Internal Audit Example Case Studies
  - Fact-Checking eBook Content of Internal Audit Example Case Studies
  - Distinguishing Credible Sources
13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
14. Embracing eBook Trends
- Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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