

# Hybrid Annuity Model (HAM) for PPP Projects

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*Ajit V Patwardhan*

*In India, road projects are awarded via one of the three models: Build-Operate-Transfer (BOT)-Annuity, BOT-Toll, and EPC (engineering, procurement and construction) contract. After the BOT model of Public Private Partnership (PPP), an advanced version of the Model Concession Agreement (MCA), presently called as Hybrid Annuity Model (HAM) is paving way for road projects. The hybrid model is supposed to be a win-win situation for the government and developers. The government is expected to fund up to 40 percent of the project cost while the remaining 60 per cent to be funded by the private player, and thus easing the financial burden on the exchequer as well. This comes as a welcome step in the situation of dismal performance of highway construction projects awarded under MCA. This paper summarises the key changes and features which are brought under the new arrangement and provides a comparison with past models.*

**Ajit V Patwardhan** is renowned infrastructure contract expert with about 45 years of experience in India and abroad, in various fields of construction Projects and Infrastructure Development including training and consultancy. Prof Vivek Date, who is an expert on Financial Risk Analysis of BOT Projects also contributed in writing this paper.

# Hybrid Annuity Model Ham For Ppp Projects Circ Nppo

**Richard Bailey**



**Hybrid Annuity Model Ham For Ppp Projects Circ Nppo:**

Hybrid Annuity Model Ham For Ppp Projects Circ Nppo: Bestsellers in 2023 The year 2023 has witnessed a remarkable surge in literary brilliance, with numerous engrossing novels captivating the hearts of readers worldwide. Lets delve into the realm of top-selling books, exploring the engaging narratives that have charmed audiences this year. The Must-Read : Colleen Hoover's "It Ends with Us" This touching tale of love, loss, and resilience has gripped readers with its raw and emotional exploration of domestic abuse. Hoover skillfully weaves a story of hope and healing, reminding us that even in the darkest of times, the human spirit can triumph. Hybrid Annuity Model Ham For Ppp Projects Circ Nppo : Taylor Jenkins Reids "The Seven Husbands of Evelyn Hugo" This captivating historical fiction novel unravels the life of Evelyn Hugo, a Hollywood icon who defies expectations and societal norms to pursue her dreams. Reids captivating storytelling and compelling characters transport readers to a bygone era, immersing them in a world of glamour, ambition, and self-discovery. Discover the Magic : Delia Owens "Where the Crawdads Sing" This evocative coming-of-age story follows Kya Clark, a young woman who grows up alone in the marshes of North Carolina. Owens crafts a tale of resilience, survival, and the transformative power of nature, captivating readers with its evocative prose and mesmerizing setting. These top-selling novels represent just a fraction of the literary treasures that have emerged in 2023. Whether you seek tales of romance, adventure, or personal growth, the world of literature offers an abundance of compelling stories waiting to be discovered. The novel begins with Richard Papan, a bright but troubled young man, arriving at Hampden College. Richard is immediately drawn to the group of students who call themselves the Classics Club. The club is led by Henry Winter, a brilliant and charismatic young man. Henry is obsessed with Greek mythology and philosophy, and he quickly draws Richard into his world. The other members of the Classics Club are equally as fascinating. Bunny Corcoran is a wealthy and spoiled young man who is always looking for a good time. Charles Tavis is a quiet and reserved young man who is deeply in love with Henry. Camilla Macaulay is a beautiful and intelligent young woman who is drawn to the power and danger of the Classics Club. The students are all deeply in love with Morrow, and they are willing to do anything to please him. Morrow is a complex and mysterious figure, and he seems to be manipulating the students for his own purposes. As the students become more involved with Morrow, they begin to commit increasingly dangerous acts. The Secret History is an exceptional and suspenseful novel that will keep you guessing until the very end. The novel is a warning tale about the dangers of obsession and the power of evil.

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