



- 7 -

MODULE 3
PLANNING AND DECISION-MAKING

3. Spencer Manufacturing produces dining tables and chairs. The selling price for each set of table and chairs is \$250 000. Variable manufacturing cost is \$158 000 per unit and variable selling cost is 4% of the selling price. Annual fixed manufacturing cost is \$25 420 000.

- (a) Calculate the following:
- (i) Break even point in units [6 marks]
 - (ii) Break even point in dollars (\$) [3 marks]
- (b) The estimated standard costs for direct material and direct labour for a set of table and chairs are as follows.

	Direct Materials	Direct Labour
Standard quantity per unit	1 500 sq ft	20 hours
Standard price	\$100 per sq ft	\$400 per hour

During June 2015, the company's cost data for the actual production of 50 sets of dining tables and chairs were as follows.

	Direct Materials	Direct Labour
Actual quantity	77 500 sq ft	900 hours
Actual price	\$95 per sq ft	\$420 per hour

Calculate the following:

- (i) Direct material price variance [2 marks]
- (ii) Direct material quantity variance [2 marks]
- (iii) Total direct material cost variance [2 marks]
- (iv) Direct labour rate variance [2 marks]
- (v) Direct labour efficiency variance [2 marks]
- (vi) Total direct labour cost variance [2 marks]

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Kathleen Armour



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