

## IBM Strengthens Focus on Professional Project Management

### Center of Excellence Celebrates More Than Two Decades of Service

By Jim Boland, Leader, and Orla Stefanazzi, Communications Lead,  
*IBM Project Management Global Centre of Excellence, IBM Global Business Services*

IBM has made an ongoing commitment to project management excellence. The journey began in the early to mid-nineties when we transformed our culture and support systems to improve business posture. The company took bold steps in how to organize, execute and track work. We also began to group work into projects that produced services, products and solutions for our customers. This approach was applied to both external and internal development projects.

#### IBM's Project Management Center of Excellence:

- Helps the organization become a project-based enterprise that applies and integrates project management disciplines into all core business processes and systems;
- Drives consistent and broad use of project management disciplines, including the formalization of the position of project manager throughout organization

On February 5, 1997, the IBM Project Management Center of Excellence (PMCOE) was born with a charter to drive IBM's transition to and support of professional project management worldwide, a competency deemed necessary to ensure effectiveness and success within a matrix enterprise.

Since its inception, the IBM PMCOE—working hand in hand with all business units worldwide—ensured that we became a project-based enterprise that applies and integrates project management disciplines into all core business processes and systems.

The initial charter drove more consistent and broader use of project management disciplines, including the formalization of the position of project manager throughout our organization.

Over time, the IBM PMCOE has driven the transformation and integration of project management into the fabric of the organization. Our professionals are more experienced and capable in their abilities to get their work done using project management disciplines.

# Case Study Pmi Project Management Institute

**Derrick J. Walters PMP EdD**



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