



Fundamentals of

Business Process Management

Marlon Dumas
Marcello La Rosa
Jan Mendling
Hajo A. Reijers



Springer

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Daniel F McAuley



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Fundamentals of Business Process Management Marlon Dumas, Marcello La Rosa, Jan Mendling, Hajo A. Reijers, 2018-03-23 This textbook covers the entire Business Process Management BPM lifecycle from process identification to process monitoring covering along the way process modelling analysis redesign and automation Concepts methods and tools from business management computer science and industrial engineering are blended into one comprehensive and interdisciplinary approach The presentation is illustrated using the BPMN industry standard defined by the Object Management Group and widely endorsed by practitioners and vendors worldwide In addition to explaining the relevant conceptual background the book provides dozens of examples more than 230 exercises many with solutions and numerous suggestions for further reading This second edition includes extended and completely revised chapters on process identification process discovery qualitative process analysis process redesign process automation and process monitoring A new chapter on BPM as an enterprise capability has been added which expands the scope of the book to encompass topics such as the strategic alignment and governance of BPM initiatives The textbook is the result of many years of combined teaching experience of the authors both at the undergraduate and graduate levels as well as in the context of professional training Students and professionals from both business management and computer science will benefit from the step by step style of the textbook and its focus on fundamental concepts and proven methods Lecturers will appreciate the class tested format and the additional teaching material available on the accompanying website [Handbook on Business Process Management and Digital Transformation](#) Paul Grefen, Irene Vanderfeesten, 2024-08-06 Many organizations are currently undertaking digital transformation to improve their business processes and better achieve their goals This Handbook provides a comprehensive overview of contemporary trends and research at the point where business process management and digital transformation meet Presenting a multidisciplinary approach it demonstrates the close link between these two fields through engagement with theory and practice **Process Modeling and Management for Healthcare** Carlo Combi, Giuseppe Pozzi, Pierangelo Veltri, 2017-11-09 From the Foreword This book provides a comprehensive overview of the fundamental concepts in healthcare process management as well as some advanced topics in the cutting edge research of the closely related areas This book is ideal for graduate students and practitioners who want to build the foundations and develop novel contributions in healthcare process modeling and management Christopher Yang Drexel University Process modeling and process management are traversal disciplines which have earned more and more relevance over the last two decades Several research areas are involved within these disciplines including database systems database management information systems ERP operations research formal languages and logic Process Modeling and Management for Healthcare provides the reader with an in depth analysis of what process modeling and process management techniques can do in healthcare the major challenges faced and those challenges remaining to be faced The book features contributions from leading authors in the

field The book is structured into two parts Part one covers fundamentals and basic concepts in healthcare It explores the architecture of a process management environment the flexibility of a process model and the compliance of a process model It also features a real application domain of patients suffering from age related macular degeneration Part two of the book includes advanced topics from the leading frontiers of scientific research on process management and healthcare This section of the book covers software metrics to measure features of the process model as a software artifact It includes process analysis to discover the formal properties of the process model prior to deploying it in real application domains Abnormal situations and exceptions as well as temporal clinical guidelines are also presented in depth Pro Key Performance Indicators for Sustainable Management Hans-Ulrich Krause,Dayanand Arora,2019-11-18 Key Performance Indicators KPIs have become a regular and useful tool for measuring business performance everywhere The KPIs not only help in strategic planning but also in managing operative business world over The KPIs in the book are organized according to the Balanced Scorecard BSC approach which emphasizes the importance of using both financial and non financial information to remain competitive in the modern world We proudly place on record the fact that our book is the first of its kind and provides for a complete analysis of KPIs under financial customer process and human resource innovation perspectives The book is a major contribution towards achieving sustainable growth as a competitive advantage It also emphasizes the importance of social acceptance and environmental impact of the business activity The compendium provides over 170 KPIs in a compact form It delivers simple definitions easy to calculate formulae possible interpretations and useful suggestions towards an efficient and effective implementation of KPIs as controlling instruments Tax Law and Digitization Michael Lang,Robert Risse,2022-07-04 Tax tech companies are rapidly gaining ground as global tax advisory firms and are set to fundamentally change and revolutionize the way tax administrations taxpayers and their advisers interact ushering in a much more efficient and effective integration of tax services into the processes used by both taxpayers and tax authorities The distinguished contributors to this book clearly explain not only how tax law can be revised to promote digitization and speed up its implementation but also how to achieve better tax compliance and administration at a lower cost The authors cover such aspects of this veritable paradigm shift in tax management as the following how new technologies improve existing VAT GST systems uses of artificial intelligence secured certification of taxpayers electronic invoices securing real time reporting with cryptography taxing virtual currencies enhanced personal data protection fewer opportunities to engage in aggressive tax practices competitive advantage in attracting investment work flow assessment and more opportunities for information flows and collaboration Because the perspective as to what is meant by tax compliance is already overlaid by technological pressure as indicated especially by BEPS 1 0 s domestic tax law initiatives and its recommendations of newly developed options to secure full transparency of tax processes it is clear that controls and tax risk management are on the rise and that systems will become more digitized For these reasons professionals in the tax advisory

industry and tax authority officials will welcome this book's sound and practical measures leading to progress and revitalization through digital transformation

Communication, Leadership and Trust in Organizations Joanna Paliszkiwicz, José L. Guerrero Cusumano, 2023-10-09 Trust in communication and leadership is the key to success in business. This book presents and discusses the main issues and challenges posed by communication, leadership, and trust. The first part of the book describes the communication and trust issues; the second part presents the role of trust in leadership; and the third part describes different examples of implementing trust in organizations. Readers will gain from this book theoretical and practical knowledge of communication, leadership, and trust; empirically validated practice regarding trust and its related concepts; and a novel approach for addressing this topic. This book can be used as a toolbox to improve understanding and opportunities related to building trust in organizations and will be especially valuable for students and researchers in the fields of leadership, organizational communication, business ethics, and trust research.

Enterprise Process Management Systems Vivek Kale, 2018-10-10 Enterprise Process Management Systems Engineering: Process-Centric Enterprise Systems using BPMN 2.0 proposes a process-centric paradigm to replace the traditional data-centric paradigm for Enterprise Systems (ES). ES should be reengineered from the present data-centric enterprise architecture to process-centric process architecture to be called as Enterprise Process Management Systems (EPMS). The real significance of business processes can be understood in the context of current heightened priority on digital transformation or digitalization of enterprises. Conceiving the roadmap to realize a digitalized enterprise via the business model innovation becomes amenable only from the process-centric view of the enterprise. This pragmatic book introduces Enterprise Process Management Systems (EPMS) solutions that enable an agile enterprise. Describes distributed systems and Service Oriented Architecture (SOA) that paved the road to EPMS. Leverages SOA to explain the cloud-based realization of business processes in terms of Web Services. Describes how BPMN 2.0 addresses the requirements for agility by ensuring a seamless methodological path from process requirements modeling to execution and back to enable process improvements. Presents the spreadsheet-driven Spreadsheets Application Development (SAD) methodology for the design and development of process-centric application systems. Describes process improvement programs ranging right from disruptive programs like BPR to continuous improvement programs like lean six sigma and TOC. Enterprise Process Management Systems Engineering: Process-Centric Enterprise Systems using BPMN 2.0 describes how BPMN 2.0 can not only capture business requirements but it can also provide the backbone of the actual solution implementation. Thus, the same diagram prepared by the business analyst to describe the business's desired To Be process can also be used to automate the execution of that process on a modern process engine.

Fundamentals of Business Process Management, 2013-02-26 *Handbook on Business Process Management 1* Jan vom Brocke, Michael Rosemann, 2010-09-21 Business Process Management (BPM) has become one of the most widely used approaches for the design of modern organizational and information systems. The conscious treatment of business processes as significant

corporate assets has facilitated substantial improvements in organizational performance but is also used to ensure the conformance of corporate activities This Handbook presents in two volumes the contemporary body of knowledge as articulated by the world s leading BPM thought leaders This first volume focuses on arriving at a sound definition of Business Process Management approaches and examines BPM methods and process aware information systems As such it provides guidance for the integration of BPM into corporate methodologies and information systems Each chapter has been contributed by leading international experts Selected case studies complement these views and lead to a summary of BPM expertise that is unique in its coverage of the most critical success factors of BPM

Business Process Management Cases Jan vom Brocke, Jan Mendling, 2017-08-10 This book is the first to present a rich selection of over 30 real world cases of how leading organizations conduct Business Process Management BPM The cases stem from a diverse set of industry sectors and countries on different continents reporting on best practices and lessons learned The book showcases how BPM can contribute to both exploitation and exploration in a digital world All cases are presented using a uniform structure in order to provide valuable insights and essential guidance for students and practitioners

The Cumulative Book Index ,1998 A world list of books in the English language

Business Process Management Mathias Weske, 2024-07-13 In this book Mathias Weske details the complete business process lifecycle from process modeling to process enactment and process evaluation After starting with the general foundations and abstractions in business process management he introduces process modeling languages and process choreographies as well as formal properties of processes and data Eventually he presents both traditional and advanced business process management architectures covering for example workflow management systems service oriented architectures and data driven approaches The 4th edition of his book contains significant updates including a new section on directly follows graphs that play a crucial role in process mining In addition the core of declarative process modeling is introduced The increasingly important role of data in business processes is addressed by a new section on data objects and data models in the data and decision chapter To cover a recent trend in process automation the enterprise systems architecture chapter now includes a section on robotic process automation Mathias Weske argues that all communities involved need to have a common understanding of the different aspects of business process management Hence his textbook is ideally suited for classes on business process management information systems architecture and workflow management alike The accompanying website [www bpm book com](http://www.bpm-book.com) contains further information and additional teaching material

Electronic Commerce ,2008 This collection compiles a critical mass of top research nearly 300 chapters from upwards of 400 of the world s leading experts to provide libraries with a landmark four volume reference to meet research needs in the many disciplines impacted by these far reaching topics This collection covers topics including mobile commerce virtual enterprises business to business applications Web services and enterprise methodologies Provided by publisher

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Books in Print ,1991 Internet-Based Workflow Management Dan C. Marinescu,2002-04-24 Internet based business transactions can be broken down into a series of independent steps This workflow often involves tools from an array of fields such as network modeling scheduling distributed systems artificial intelligence software agents and Java This book serves as a single comprehensive resource for IT practitioners and students that covers all these vital aspects of workflow management

Bibliographic Index ,2009 **Modeling and Transformation of Workflows with Temporal Constraints** Wolfgang Gruber,2004 Workflow management systems support the execution of business processes They require the modeling of the processes they drive the actual enactment of process instances and they document the business process execution Many different modeling languages and systems have been developed for design and representation of business processes and workflows as a consequence of different requirements different purposes and also different schools and modeling philosophies The differences are partly on a conceptual level in the sense that the modeling languages offer different concepts and constructs and partly on the representation level where basically the same constructs are represented differently e g text or graph based This book makes two important contributions to workflow modeling First it provides a meta model based on abstract modeling concepts allowing to overcome representation differences of workflow descriptions and secondly it introduces a set of equivalence transformations on workflow models Such transformations are an important tool for workflow developments as they allow representing workflows differently for different purposes These transformations are used in algorithms for checking the ability of temporal constraints in workflow definitions and using this apparatus made it possible to develop a great sophisticated time management system for workflows which not only checks temporal constraints but can also be used to develop time plans for workflow execution **Management and Administration in Manufacturing Industries** ,1925

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