

**Management Accounting for BE**  
**Integrated case questions**  
**Week 4**  
**Cost-volume-profit analysis**

**Purpose**

The purpose of this problem is to go through the complete workflow of Cost-Volume-Profit (CVP) analyses. Based on a simple example, you will now successively:

- Build a profit equation,
- Compute a volume and revenue at break-even for a single product,
- Compute a volume and revenue at target profit for a single product,
- Build a contribution income statement,
- Compute and interpret margin of safety and operating leverage,
- Compute a multi-product break-even.

Let's start!

**Case information**

Noelle gave you the following income statements for the previous two months of activity:

Account	February	March
Revenues	1,500,000	1,125,000
Cost of goods sold	-790,000	-662,500
Gross margin	710,000	462,500
Period cost	-210,000	-187,500
Operating income	500,000	275,000

*Table 1. Financial income statement*

You can assume that the volumes of both months were on the same relevant range. The Chief Marketing Officer expects sales to **decrease in April**. She forecasted a total volume of **215,000 bags of N&Ns sold**. The CEO of the company asked Noelle to make some projections for the next month of activity, April, and to help him make some decisions to achieve a **target profit of 350,000.00 euros**.

# Management Accounting Case Study Solutions

**Cima, Graham Eaton**



## **Management Accounting Case Study Solutions:**

*Solutions to Cases in Management Accounting and Business Finance* Noel Hyndman, Donal G. McKillop, Chartered Accountants Ireland, 2009     *Solutions to Cases in Management Accounting and Business Finance* Noel Hyndman, Donal G. McKillop, Chartered Accountants Ireland, 2012

**Case Study Solutions - Financial Management** Gr. Capt. H Kaushal, 2010-02 This book blends classroom training with actual practice It provides case studies for the students of Management Commerce Chartered Accountancy and Cost and Work Accountancy It contains case studies pertaining to Indian conditions and their suggestions

*Cases and Solutions in Management Accounting and Business Finance* Noel Hyndman, Donal G. McKillop, 2013     *Cases and Solutions in Management Accounting and Business Finance* Noel Hyndman, 2009

**Management Accounting - Business Strategy** Chartered Institute of Management Accountants, 2002

**Case Studies in Management and Business (Volume 9) (UUM Press)** Hapini Awang, Nur Suhaili Mansor, 2024-06-16

The publication entitled Case Studies in Management and Business encompasses nine case studies exploring real life scenarios These case studies encompass a wide range of subject matter including tax planning data management crisis management financial planning and strategic decision making Each case study addresses explicitly the academic disciplines and offers practical applications for students to develop their theoretical knowledge and analytical capabilities Moreover these case studies tackle organizations challenges across various sectors fostering critical thinking and problem solving abilities This book suits individuals at different educational levels including undergraduates postgraduates and those seeking professional development It provides valuable insights into accounting information technology finance and marketing management practices Consequently it is an invaluable resource for scholars and practitioners interested in comprehending and resolving intricate business issues

*Management Accounting - Case Study* Chartered Institute of Management Accountants, 2001

**The Journal of Accounting Case Research**, 2002     **Management Accounting Case Book** Raef

A. Lawson, 2020-06-23 Enlighten your students and improve your understanding of management accounting with this carefully curated collection of case studies Management Accounting Case Book Cases from the IMA Educational Case Journal offers a detailed account of real world business cases accessible to a variety of business savvy audiences It provides comprehensive coverage of several areas relevant to students and professionals in business and finance including Strategic cost management including product and service costing cost allocation and strategy implementation Planning and decision making including cost estimation CVP analysis budgeting decision making capital investments target costing and TOC Operations process management and innovation including flexible budgeting standard costs variance analysis non financial performance indicators quality control lean and innovation governance Used by dozens of different universities the Management Accounting Case Book contains cases reviewed and rigorously vetted by the Institute of Management Accountants The book is perfect for anyone hoping to increase their understanding of management theory or facilitate lively

discussion about the topics contained within **The Innovator's Solution, with a New Foreword** Clayton M. Christensen, Michael E. Raynor, 2024-04-09 The New York Times bestseller and seminal work on disruption for every company seeking new growth Clayton Christensen's bestselling book *The Innovator's Dilemma* introduced the groundbreaking idea of disruptive innovation revealing how even well run companies can do everything right and yet still lose market leadership In *The Innovator's Solution* Clayton Christensen and Michael Raynor expand on the idea of disruption explaining how companies can and should become disruptors themselves Now with a foreword by innovation expert Scott Anthony this classic work shows just how timely and relevant these ideas continue to be in today's hyper accelerated business environment and will help anyone trying to transform their business right now Christensen and Raynor give advice on the business decisions crucial to achieving truly disruptive growth and propose guidelines for developing your own disruptive growth engine The authors identify the forces that cause managers to make bad decisions as they package and shape new ideas and offer new frameworks to help create the right conditions at the right time for a disruption to succeed This is a must read for all senior managers and business leaders responsible for innovation and growth as well as for members of their teams Based on in depth research and theories tested in hundreds of companies across many industries *The Innovator's Solution* is a necessary addition to any innovation library and an essential read for entrepreneurs and business builders worldwide

*Current Trends and Traditions in Management Accounting Case Analysis* Gary Spraakman, Thomas Cheng, 1995 **Management Accounting Case Study** Cima, Graham Eaton, 2002-12-15 Examiners lecturers and students know that practice is vital to exam success so why not test your knowledge with these useful books CIMA Q A series Management Accounting Case Study Final Level FLCS question papers and suggested answers from November 2002 Will provide a helpful guide to both students and lecturers in preparing for examinations Allows students to practice answering exam questions plus gives invaluable help in exam technique

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**ICEL 2017 - Proceedings of the 12th International Conference on e-Learning** Laurie O. Campbell, Richard Hartshorn, 2017 **Progressive Trends in Knowledge and System-Based Science for Service Innovation** Kosaka, Michitaka, 2013-10-31 Scientific investigation in the service industry has produced a major effect on productivity and quality in order to lead to new services With ever evolving internet technologies and information environments system science and knowledge science seem to be an effective tool for service innovation in the 21st century *Progressive Trends in Knowledge and System Based Science for Service Innovation* illustrates new approaches to service innovation and new methodologies from the knowledge science and system science perspectives Practitioners and researchers interested in knowing more about practical theories and successful examples in service science will find this

book to be a vital asset to their studies      *Announcement* University of Michigan--Dearborn,1977      *Management Accounting - Case Study* Cima,2002-06 Management Accounting Case Study May 2002 Examination Questions and Answers The answers for the third set of exams under the new syllabus have been compiled by the Examiners They provide an invaluable source for lecturers and students This title is also available for immediate download at <http://www.businesscases.org> CIMA Q A series Management Accounting Case Study Final Level FLCS Paper 15 question papers and suggested answers from May 2002 Will provide a helpful guide to both students and lecturers in preparing for examinations Allows students to practice answering exam questions plus gives invaluable help in exam technique      Management Accounting Cases Lynn Carty,Sara Wicks,2014-07 Managerial accounting gives managers the information they need to make decisions for the future That s why managerial accounting and cases are a perfect fit because both focus on future decision making While textbooks explain concepts and allow students to master problems cases go above and beyond Cases challenge students to critically examine the facts analyze alternatives from a quantitative and qualitative perspective and make recommendations Canadian Managerial Accounting Cases presents cases on a variety of topics at either an introductory or intermediate level of difficulty There is at least one case on each topic in a typical managerial accounting textbook so that instructors can use the case method throughout their course Cases are a great way to support learner centered teaching Classes become a forum for instructors and students to go beyond lectures and problems by discussing and analyzing the case together Detailed teaching notes help instructors plan their lessons and facilitate in class discussions Students are given a framework for analyzing managerial accounting cases similar to the framework used in the professional accounting exams as well as questions to help them in their case analysis These questions vary in the level of detail so students can grow their case analysis skills Students learning managerial accounting with cases can see how managerial accounting is used in organizations They ll gain experience in examining the facts analyzing alternatives and making decisions all valuable skills no matter where students career paths take them      *An Introduction to Accounting: Accountability in Organisations and Society 2e* Craig Deegan,2022-10-01 Written by Craig Deegan Australia s premier sustainability and social accounting academic An Introduction to Accounting Accountability in Organisations and Society is the only resource in the market that brings corporate accountability sustainability and social responsibility together to provide a unique offering within the introductory accounting market This text takes a unique approach by embracing from the start the notion of accountability for the environment and sustainability in accounting providing students with an understanding of accounting s pervasive and transformative role as a social practice and organisational driver It shows that environments ideas and values change the interconnectivity of society that the planet must be respected as a resource and that people are affected influenced by the information they receive and the way it is presented The text emphasises that accounting and accountability are key aspects of every person s life and that the practice of accounting while often being seen as very technical in nature has many social

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