

BCS Business Analysis Practice v4.0 September 2018 Syllabus

Q1 The business analysts in WHD Loans are working on a change project to improve the way that loans are processed. They have produced a list of initial actions they must take based on work conducted so far:

- Must understand what information is captured on loan applications currently
- Must agree the scope of the change programme with the directors
- Must ensure we understand the current situation identifying possible issues and likely reaction by staff to the proposed change

Which set of techniques should the business analysts select?

- A: Document analysis, Rich picture, Workshop
- B: Observation, Fishbone diagram, Interview
- C: Mind map, Workshop, Interview
- D: Observation, Interview, Workshop

Q2 Indoor Nature are a plant rental company currently offering their services to businesses in central London. The Managing director of Indoor Nature has recently made the following statement:

"We intend to increase Indoor Nature's presence in the market by increasing the geographical area in which we operate. This will provide us with increased buying power from our plant growers which will ensure that our customers continue to receive the excellent service and competitive prices that they expect from us. We expect an increase in our profit margins by at least 10% within the next 12 months. We expect to see a 40% increase in our customer base in 3 years' time."

Based on the statement, the business analysts have identified 'continue generous supplier discounts' to be a Critical Success Factor (CSF). Which two elements of a Balanced Business Scorecard are most likely to have resulted in this CSF being identified?

- A: Process and Customer
- B: Process and Financial
- C: Financial and Customer
- D: Innovation and Customer

Q3 Which of the following is a valid list of elements of a Balanced Business Scorecard?

- A: Innovation, Customer, Process, Financial
- B: Objectives, Vision, Customer, Financial
- C: Strategy, Financial, Service, Process
- D: Strategy, Process, Innovation, Customer

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Exam Snap



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Table of Contents Business Analysis Foundation Sample Questions

1. Understanding the eBook Business Analysis Foundation Sample Questions
 - The Rise of Digital Reading Business Analysis Foundation Sample Questions
 - Advantages of eBooks Over Traditional Books
2. Identifying Business Analysis Foundation Sample Questions
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Business Analysis Foundation Sample Questions
 - User-Friendly Interface
4. Exploring eBook Recommendations from Business Analysis Foundation Sample Questions

- Personalized Recommendations
 - Business Analysis Foundation Sample Questions User Reviews and Ratings
 - Business Analysis Foundation Sample Questions and Bestseller Lists
5. Accessing Business Analysis Foundation Sample Questions Free and Paid eBooks
 - Business Analysis Foundation Sample Questions Public Domain eBooks
 - Business Analysis Foundation Sample Questions eBook Subscription Services
 - Business Analysis Foundation Sample Questions Budget-Friendly Options
 6. Navigating Business Analysis Foundation Sample Questions eBook Formats
 - ePub, PDF, MOBI, and More
 - Business Analysis Foundation Sample Questions Compatibility with Devices
 - Business Analysis Foundation Sample Questions Enhanced eBook Features
 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Business Analysis Foundation Sample Questions
 - Highlighting and Note-Taking Business Analysis Foundation Sample Questions
 - Interactive Elements Business Analysis Foundation Sample Questions
 8. Staying Engaged with Business Analysis Foundation Sample Questions
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Business Analysis Foundation Sample Questions
 9. Balancing eBooks and Physical Books Business Analysis Foundation Sample Questions
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Business Analysis Foundation Sample Questions
 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
 11. Cultivating a Reading Routine Business Analysis Foundation Sample Questions
 - Setting Reading Goals Business Analysis Foundation Sample Questions
 - Carving Out Dedicated Reading Time
 12. Sourcing Reliable Information of Business Analysis Foundation Sample Questions

- Fact-Checking eBook Content of Business Analysis Foundation Sample Questions
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning
- Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
14. Embracing eBook Trends
- Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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